



Chevron

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Second Quarter 2022

President's Letter

In the last Encore (<u>1Q 2022</u>) I mentioned my desire to keep "CRA a thriving organization, strongly linked to Chevron, with tremendous leadership throughout the organization. This organization is all about keeping connections among all our retirees and with Chevron. I intend to carry forth and grow CRA on that principle."



So, what does that look like? How can we tell that is happening? Just like when you were working, there is no picture-perfect way to know what success looks like in advance, but we try things and see if they work out. That's the subject of this Encore Presidents Letter which just so happens will be coming out at about the time of the 2022 CRA Annual Meeting. That will be a great time for all CRA directors to have a discussion about some of these things. But for those directors that can't attend and any CRA members reading this that have ideas, please, I'd like to hear your thoughts.

CRA is all about keeping connections among all our retirees and with Chevron. This has been a challenge the last two years and we have some chapters that are struggling because we weren't able to physically get together. Hopefully now, as things open up, we can strengthen those bonds amongst each other. Go to your chapter luncheons and events and talk with each other. Get out and volunteer again (we have some great examples of retiree volunteering in this Encore!). Join your Chapter Board to help in the leadership of CRA. Call up a fellow retiree and have coffee, breakfast, or lunch. It is very important to keep your connections with other retirees strong.

The first thing I think about when I think of linkage to Chevron is the Chevron Advocacy Network (CAN). Several CEO's have mentioned that this is the best way for retirees to show their support for Chevron and we need it now more than ever. Even if you just join CAN to read the information that is a great step in the right direction. We have a good start on retiree membership in CAN but we have a lot of room to grow. PLEASE JOIN (<u>https://chevronadvocacynetwork.com/</u>) Chevron Corporate Affairs is holding training sessions for new advocates which will probably be finished by the time this Encore goes to press, but if you are interested, I'm sure they can set up more sessions in the future.

We also are linked to Chevron through the information we get about Chevron. While in the pandemic we learned about Zoom and virtual luncheons. While we missed the in-person personal interactions, we were able to still connect with each other (albeit through a 2" square). But also, we were able to be present for presentations from Chevron executives from other parts of the country to hear about the direction the company is headed, which was not possible when everything was in-person. It seemed that there were at least a couple of presentations a month through Chapter Zoom sessions, I hope you were able to attend some of them. Two changes came out of that Zoom experience – we have a Speakers Bureau where you can request an executive to attend your chapter luncheon (timing and travel are considerations), and we are going to continue running virtual sessions, open to all Chevron retirees, showcasing Chevron executives, even as the chapters get back to in-person luncheons.

Chevron also has a lot of information on their website, including press releases on current activities.

Links to these are shared on chapter websites, newsletters, the CRA website, and CRA publications. If you are looking for the latest Chevron news we have lots of places to find it.

When employees are fully back to work, I am hopeful that we will again have the opportunities to be involved with them in volunteering projects, Health Fairs, retiree panels, and employee network events. These are great opportunities to meet current employees, share your knowledge and skills, and advertise the CRA in the best way possible – by retirees enjoying life helping others.

Thanks,

Brad

Brad McCullough Association President

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Chevron News Briefs

Chevron Executing Plans to Deliver Higher Returns and Lower Carbon

NEW YORK, March 1, 2022 — At its annual investor meeting today, Chevron Corporation (NYSE: CVX) reported on its progress to deliver higher returns and advance a lower carbon future.

"Chevron's executing a straightforward strategy, grounded in capital and cost discipline," said Michael Wirth, chairman and CEO. "We're aiming to grow cash flow and return more of it to shareholders, leveraging our strengths to deliver lower carbon energy to a growing world."

Chevron expects to continue to improve capital and cost efficiency to deliver higher returns. In line with this objective, the company announced:

- Maintaining guidance for annual organic capital and exploratory expenditures of \$15 billion to \$17 billion through 2026.
- A target to reduce 2026 operating expenses per barrel by more than 10% from 2021 levels.
- Expected oil and gas production CAGR greater than 3% by 2026.

The combination of a more capital-efficient investment program, lower unit costs, and higher production is expected to result in a 12% return on capital employed in 2026 and 10% CAGR of operating cash flow per share by 2026, both at \$60 Brent. The company also raised its share buyback guidance range to \$5 to \$10 billion per year, up from prior guidance of \$3 to \$5 billion per year.

Chevron reaffirmed its targets to lower the carbon intensity of its operations and grow new energy business lines in renewable fuels, hydrogen, carbon capture and offsets.

Chevron and Restore the Earth Foundation agree to collaborate on carbon offsets reforestation project in Louisiana

HOUSTON / ITHACA, N.Y. — March 28, 2022 -- Chevron U.S.A. Inc., through its Chevron New Energies division, and Restore the Earth Foundation, Inc. announced agreement for a reforestation project for up to 8,800 acres of property in St. Charles Parish, Louisiana.

The project will bring together Chevron and Restore the Earth Foundation to develop a nature-based solution, which is expected to remove carbon from the atmosphere and be focused on reforesting natural cypress forests and swamps in St. Charles Parish. Chevron will provide funding for Restore the Earth to plant an expected 1.7 million native bald cypress seedlings as part of the project.

Chevron Singapore Launches Caltex Carbon Offset Programme

Singapore, March 28, 2022 — Chevron Singapore Pte. Ltd., which markets the Caltex® retail brand in Singapore, has launched the Caltex Carbon Offset Programme, the first voluntary carbon offset programme for its Caltex service stations in Singapore. Integrated into CaltexGO, Caltex's mobile payment app, customers enrolled in the Caltex loyalty programme can choose to opt-in and use their loyalty points earned from their fuel purchase to offset a portion of the greenhouse gas (GHG) emissions from the combustion of the fuel purchased when they make payment for their fuel purchases via the CaltexGO app.

Using loyalty points voluntarily contributed by customers enrolled in the Caltex loyalty programme, Caltex and/or its affiliates will purchase verifiable carbon offsets from projects that reduce, remove or avoid portion of GHG emissions from the atmosphere and retire such carbon offsets on a monthly basis, so as to offset a portion of the greenhouse gas emissions from the combustion of relevant fuel purchased.

Chevron Announces Agreement to Acquire Renewable Energy Group

SAN RAMON, Calif. & AMES, Iowa, Feb. 28, 2022 — Chevron Corporation (NYSE: CVX) and Renewable Energy Group, Inc. (NASDAQ: REGI) ("REG") announced today a definitive agreement under which Chevron will acquire the outstanding shares of REG in an all-cash transaction valued at \$3.15 billion, or \$61.50 per share.

The acquisition combines REG's growing renewable fuels production and leading feedstock capabilities with Chevron's large manufacturing, distribution and commercial marketing position.

"REG was a founder of the renewable fuels industry and has been a leading innovator ever since," said Chevron Chairman and CEO Mike Wirth. "Together, we can grow more quickly and efficiently than either could on its own."

The transaction is expected to accelerate progress toward Chevron's goal to grow renewable fuels production capacity to 100,000 barrels per day by 2030 and brings additional feedstock supplies and pre-treatment facilities. After closing of the acquisition, Chevron's renewable fuels business, Renewable Fuels - REG, will be headquartered in Ames, Iowa. In addition, REG president & CEO C.J. Warner is expected to join Chevron's Board of Directors.

"This transaction delivers premium cash value to shareholders and will give us additional resources as we aim to accelerate growth and strengthen our collective ability to deliver the sustainable fuels our customers and the world need," said Warner,. "Our employees' hard work and dedication have built a fantastic renewable fuels company and made this transaction possible. We look forward to joining Chevron's team."

The transaction is expected to be accretive to Chevron earnings in the first year after closing and accretive to free cash flow after start-up of REG's Geismar expansion.

CRA News Briefs

The Annual meeting of CRA chapter presidents. area vice presidents, past presidents and committee chairs will be held in Seattle April 10-12. Stay informed of key events via CRA Alert if urgent, or via the next quarterly Encore newsletter.

Look out for the next CRA Alert coming to you in mid-April. This Alert features two important documents for your files - a Personal Planning Packet that lists critical information about yourself; and a Survivor's Checklist, a must-have document that you need to fill out for yourself and for your survivors, pulling together the information sources and resources that they will need.

Chevron Humankind and Volunteer grants through Yourcause

Through Chevron Humankind, employees, retirees and contractors in the United States provide support for their communities throughout the year.

\$36.7 million has been contributed to U.S. nonprofits through a combination of employee and retiree giving and company matching funds 7,752 employees and retirees volunteered through Chevron Humankind 193,369+ volunteer hours were logged in the United States 2,125 charitable organizations in the United States benefited from our volunteer time

Chevron encourages employees and retirees to become personally involved in the communities where they live and work. Chevron Humankind is intended to improve the quality of life in these communities. It creates a partnership and increased visible engagement among employees, retirees, the company and community organizations. Chevron supports this partnership with cash matches to community organizations to which employees and retirees voluntarily contribute personal funds or volunteer time.

The company encourages employees and retirees to thoroughly research nonprofits to confirm that the organizations deliver value to the community and do not engage in practices or advocacy inconsistent with the company's values and objectives.

Chevron will match up to the total approved annual budget in each calendar year. Once program funds have been exhausted during a calendar year, a notice will be posted on the Chevron Humankind website, and any requests received after that will not be matched in the current year. Total annual individual caps on matching funds for retirees are as follows:

• <u>Up to \$3,000 per year per retiree (volunteer and financial grants combined</u>) Specific to Matching Grants, contribution minimums to qualify for matching funds are as follows:

• A one-time contribution made directly to a recipient organization must be at least \$20. • A one-time payroll contribution must be at least \$20.

Specific to Matching Grants, contribution limits are as follows: • A single contribution will only be

matched by Chevron once. A Chevron employee and their Chevron employee spouse cannot request two matching grants for the same donation.

Specific to Volunteer Grants, volunteer grant limits are as follows:

• A minimum of 20 hours of verifiable volunteer time per individual with one nonprofit per year is required to qualify for a \$500 grant.

• A maximum of two grants per year per individual for one nonprofit or two different nonprofits

Visit Chevron Humankind

https://chevron.yourcause.com/auth/basic ^{сыск}

Follow the enrollment or sign-in instructions carefully.

For help with log-in or confirmation of 501c3 non-profits that qualify for matching grant support of your donation or volunteering:

YourCause Customer Support

<u>chevron-support@yourcause.com</u>click 866-751-6031

The website notes: Ukraine is experiencing a massive humanitarian crisis. Chevron Humankind is available to maximize the impact of employee and retiree donations by matching your contribution.

For eligible organizations supporting the crisis in Ukraine, CTRL+click here.

Some examples of retiree active life

(Note: Your chapter newsletters where available share abbreviated snippets of retiree feedback)

Lisa Williamson - a history of volunteerism

Chevron retiree Lisa Williamson's success as a volunteer demonstrates that human need has no boundaries. Soon after retiring as a catalyst loading quality coordinator at Chevron Technology Marketing in 2017, Lisa began volunteering at Faith Food Fridays (FFT) in Vallejo, California, a non-profit that distributed food to almost 400 families a week. Lisa found the work rewarding – after all, there were so many people suffering from food deprivation, even among elderly transients living on boats in her own neighborhood of Glen Cove.



She soon learned that Glen Cove, a 4,000-home development within the city of Vallejo, had no access to a food pantry. Lisa's response was decisive: She would start a local pantry for the residents of Glen Cove.

In her capacity as vice president of the Glen Cove Community Association (GCCA), she proposed that the Board establish its own non-profit food pantry. "The Board was sympathetic but decided that Glen Cove was too affluent to need a food pantry," said Lisa. "I didn't agree with them – and besides, I'm relentless."

She already had ample experience and guidance about a food pantry's operations. While employed at Chevron, she had volunteered for several United Way food drives and other charitable events. And

during her final year of volunteering at the FFT food pantry, she gathered crucial information about its workings from Benjamin Buggs, the director of FFT.

"Benjamin advised me how the pantry obtained food from the local food bank; how to attract food and monetary donations; how to obtain nonprofit status; how to attract volunteers; and, how to manage food reception, storage, sorting, and distribution," Lisa said. "I already knew how hard it would be physically, but that didn't stop me. I was used to physically challenging work from my years at Chevron, during which my job often called for me to go down into reactors to check on the catalysts."

Finding a building to house the new food pantry was Lisa's first challenge. She requested the use of unleased office space at numerous Glen Cove businesses, but received several polite "no's." Undaunted, she approached the leasing company of a vacant MRI office located just down the block from her house. "I was prepared to ask for a discount lease, but they offered it to me rent-free and threw in the utilities as well," she said. "Ever since then, I haven't had to pay a dime for the space."

The former MRI office was quickly fitted out and established as the Faith Food Thursday/GCCA food pantry. To handle daily operations, Lisa recruited eight volunteers, including four from the GCCA Board.

At the grand opening on January 21, 2021, 29 local families received milk, eggs, protein, pasta, rice, cereal, and other essential food items. In coming weeks, the number of food recipients multiplied, with as many as 120 cars were coming to the pantry for free food distribution during its operating hours of 1 to 3 p.m.

Obtaining adequate, healthy food remains the constant challenge. Through its affiliation with the Solano County/Contra Costa Food Bank, Lisa's pantry can purchase large quantities of food at a significant discount. And while she is confident that her fund-raising efforts will help pay the food pantry's way, considerable funding for the needed food comes directly from Lisa.

Lisa and her husband, Kirk, and the original "Gang of Eight" volunteers, continue to solicit food and monetary donations and haul, sort, store, and distribute food. Since opening the food pantry, Lisa has volunteered more than 800 hours, adding 10 to 12 hours nearly every week.

"The easy part of the operation has been getting volunteers," Lisa says. "I keep getting calls from people who want to join us. Right now, we have such a dedicated group – they're just family. One way of thanking them is by providing the volunteers lunches on distribution day."

In addition to her time, Lisa and Kirk, along with the GCCA, have purchased three refrigerators, three freezers, a utility trailer, and other miscellaneous items to help the pantry run more smoothly and provide additional food items.

Her proudest achievement is the culture at FFT -- people feel welcome, safe, and not judged when they come to pick up their food. "The smiles we put on these people's faces really warms my heart," she says. "After all, supporting your community is the best thing you can do."

She adds that anyone wishing to support the food pantry can learn more about it by Googling the organization.

Lisa credits her enthusiasm for volunteer work directly to her 40 years working for Chevron. She participated in countless food drives, United Way functions, and any other volunteer work that bettered the local community.

In addition to her work with the food pantry, she serves on the Board of CRA's East Bay Chapter, organizing events that bring area retirees together.

Lee Johnson: 40 Years of Fighting Fires

Lee Johnson's academic training and professional career prepared him for a lot of challenges. With two bachelor's degrees and a master's, he was well suited for his numerous marketing and administrative positions for three Chevron legacy companies – Skelly, Getty and Texaco. But learning on the job as the fire chief of the Liberty Area Fire Protection Association was a different kind of challenge. After all, as he recalls, "When I helped found the association in 1981, it had no firefighting apparatus, equipment or volunteer firefighters."



The city fire department that had been serving the association also had no back-up, since the city fire department that had served Lee's 64-square-mile territory in south Tulsa and north Okmulgee counties in Oklahoma had withdrawn from the area for lack of funds.

"At that time, we had a number of bad house fires here and we had to rely on surrounding communities for assistance," says Lee. "Having spent five summers while I was in college fighting fires for the U S Forest Service in northern Arizona, I thought our community could do a better job if we had our own volunteer fire department."

That's when Lee stepped in and helped found the association, and oversaw its incorporation as a 501 © (3) nonprofit corporation in September 1981. From the outset, the association provided not only fire suppression, education, and mitigation, but also medical first response and rescue, including motor vehicle accidents and other emergency incidents in the Liberty area.

Lee quickly organized fundraisers and reached out to organizations that could provide support. "Oklahoma State University Fire Service Training provided training for our first team of volunteers, and the .Oklahoma Forestry Department contributed our first truck, pump and other equipment, most of which we housed in my garage until we got our first fire station built."

After learning that Texaco was planning to demolish one of its three-bay metal service stations in Tulsa, Lee was instrumental in having the station sold to the Liberty fire department for \$1. "Buying the station was the easy part," Lee says. "Moving it was the hard part."

The association hired a house mover to transport the station from Tulsa to Liberty. Local ordinances dictated that the moving had to be done between 2 a.m. and 6 a.m., when traffic was lightest. "We didn't get far at any one time before they would have to suspend the move and find a shopping lot in which to park it," says Lee.

After six months, the station arrived in Liberty and was placed on its new foundation to serve as a fire station – just in time for a tornado to scatter it all over the countryside.

Undeterred, Lee organized a fund-raising drive that led to the construction of a new fire station on the site on which the service station building had been set. That station still operates on the same site. In addition, two trucks were donated to the Liberty association by Getty Oil Company. "We had to fly to Kansas City to pick them up and drive them back to Oklahoma," Lee recalls.

For 35 of the 40 years the association has been in existence, Lee served as the fire chief. He now functions as the administrative fire chief. With Lee's guidance, the association operates out of three fire

stations with 24 trained volunteer firefighters providing service to the Liberty area and mutual aid assistance to neighboring cities and rural areas.

Roughly 65% of the firefighters' response involves medical issues – "everything from motor vehicle accidents to heart attacks and treating people who've been thrown off their horses," says Lee. "Our volunteers include a few emergency responders who can help stabilize people who've been in an accident while we wait for an ambulance or medical helicopter to take them to the nearest medical facility." He continues, "We actually have very few structural fires. The highest proportion of fires involves wild lands, ranging from pastures to wooded areas."

In addition to his service with Liberty, Lee has been an active member of the Oklahoma State Fire Fighters Association, serving on their Volunteer Fire Services Committee for over 20 years. He was a founding Board member of the Volunteer Firefighters Association of Oklahoma and is presently president of that organization. He also took training to become a fire instructor with Oklahoma State University Fire Service Training. He has taught numerous firefighting and safety courses to Liberty volunteer firefighters and other volunteer and paid firefighters in Oklahoma. Lee also speaks at local schools on the dangers posed by fires and on his experience as a firefighter.

Lee covers the vast Plains Area of East and North Central Texas and Oklahoma as area vice president of the Chevron Retiree Association. He is also active as the president of CRA's Tulsa Skelly-Getty-Texaco Chapter and recently traveled to Dallas, the Permian Basin and Midland in an ongoing effort to have a CRA chapter reconstituted in that region.

"It's important to stay active, whether I'm doing community service or helping to organize events for fellow retirees," Lee says.

Benefits Corner

2nd Quarter 2022

By Bill Dodge, Chair, CRA Benefits Committee

Included in this article:

- 2022 Plan Year Open Enrollment Summary Results
- How to Reduce the Risks of Falls
- Coronavirus (COVID-19) Update: FDA Authorizes Second Booster Dose of Two COVID-19 Vaccines for Older and Immunocompromised Individuals
- The latest updated Information on COVID-19 provided by CDC

2022 Plan Year Open Enrollment Summary Results

Chevron Benefits has provided the following summary results from the 2022 Open Enrollment held between October 15 to December 7, 2021 for both Pre-65 retirees and Post-65 retirees.

Pre-65 Retirees

- 6,400 eligible participants are enrolled
 - $_{\circ}$ 30% made election change
 - 85% of election changes made online Benefit Connect
 - 51 new e-consent elections (retirees only) during Open Enrollment



- Pre- 65 retiree survey results (5,570 replied)
 - 97% satisfied users
 - 95% finding information on Benefit Connect was easy
 - 88% found Open Enrollment-related communications "just right"
 - o 69% prefer to receive communications electronically

Post-65 Retirees

- **43,400** Chevron post-65 retirees receiving Health Reimbursement Arrangement (HRA)
 - Majority of retirees remained in the same medical plan as 2021
 - Increase in Prescription Drug plan changes (6,550 changed for 2022; up from 3,100 changed in 2021)
- 27,800 calls to Via Benefits received; up 31% from last year
- Post-65 retiree survey results (1,572 replied)
 - Average score 4.3 out of 5.0
 - 90% satisfied (3+ rating)

How to reduce the risks of falls

An increasing number of older adults (and their health care providers) are aware of the risk of falls, yet far too many are still injured from falls each year. In 2018, one in four adults 65 years of age or older fell and one in 10 experienced a fall with significant injury. That resulted in 950,000 hospitalizations and 32,000 deaths in that year alone. Needless to say, preventing falls is of paramount importance as we emerge from a year of inactivity and deconditioning due to the pandemic.

Risk factors commonly associated with elderly slip and fall accidents

There are a number of risk factors for falling, but the good news is that many of them are modifiable. Risk factors include vision problems, difficulty walking, muscle weakness, pain, poorly fitting footwear, vitamin D deficiency, and home hazards. Please discuss these issues with your medical provider and explore opportunities to reduce risk through exercise, fitness and balance classes, physical therapy, and home modifications. Some of the simplest interventions can make a big difference.

Elderly fall prevention plan and medication review

One important aspect of a visit with your medical provider is a careful review of your medications. Many drugs increase risk of falls including drugs affecting your central nervous system such as antidepressants, anticonvulsants, opioids, sedatives, and benzodiazepines. Cardiovascular medication and antihypertensives can be associated with falls if they lower blood pressure too much, particularly when standing. Even some nonprescription medications, such as allergy medications or sleep aids (don't forget alcohol), can increase risk.

A recent study highlights why medications are such an important aspect of fall prevention. Researchers analyzed trends in prescription medication use and found that the percentage of older adults prescribed drugs known to increase the risk of falls rose from 57% in 1999 to 94% in 2017. In the same time period, they found that the fall-related death rate more than doubled. While there is no clear cause and effect between the increase in medication use and falls, this study highlights the relevance of having a

medication review with your doctor.

Your healthcare provider can help you carefully weigh the pros and cons of each of your medicines, including over-the-counter drugs, even if you use them occasionally. A well-informed discussion, including any side effects, with your doctor can help you determine if your medications are risky and whether it is time to consider safer alternatives.

Bear in mind, adjusting your medications is just one part of a comprehensive falls-prevention plan. In addition to steps mentioned above, the best approach will include an exercise program which may simply begin with physical therapy if you are frail, use an assistive device, or have difficulties getting out of a chair. A great resource with practical tips on exercise is the National Institute of Aging exercise site: nia.nih.gov/health/exercise-physical-activity.

Please take action if you have fallen recently or had a near miss. You can reduce your risk of falling and feel better and stronger in the process.

Source: by Dr. Matt Narrett, chief medical officer, Erickson Senior Living, July 22, 2021

Coronavirus (COVID-19) Update: FDA Authorizes Second Booster Dose of Two COVID-19 Vaccines for Older and Immunocompromised Individuals

Open this weblink for information:

<u>Coronavirus (COVID-19) Update: FDA Authorizes Second Booster Dose of Two COVID-19 Vaccines for</u> <u>Older and Immunocompromised Individuals | FDA</u>

Latest Updated Information on COVID-19 provided by the CDC

The latest updated information on COVID-19, including the Omicron variant and other variants, is available on the following CDC (Centers for Disease Control and Prevention) website and video links:

https://www.cdc.gov/coronavirus/2019-ncov/ https://youtu.be/p1BMvCBrYs8

REMINDER: As you read public service information about COVID-19, please remember that as with other personal health questions you may have, it is always best to discuss such concerns with your personal physician.

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Encore In Memoriam: October-December 2021

As reported by Chevron during this period

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(No deaths reported)

Caltex

Bracken, Kathleen M., Ret. 1994 Jones, Robert Russell., Ret. 1981 King, Lowell Franklin., Ret. 1993 Knight, Richard ., Ret. 2000 Themistocleous, Dora ., Ret. 1986

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Aguilar, Francisco H., Ret. 1992 Aguilar, Raymond A., Ret. 2004 Ali, Sved A., Ret. 2007 Altgelt, Klaus H., Ret. 1986 Alvarez, William F., Ret. 2010 Ambrecht, Lavonn F., Ret. 2014 Annesser, Richard J., Ret. 1986 Ardoin, Karl L., Ret. 2000 Barnes, Harrell L., Ret. 1992 Barreto, Thomas C., Ret. 2008 Barrett, Colson D., Ret. 2004 Becenti, Benjamin ., Ret. 2009 Beecher, Bruce K., Ret. 1989 Begay, Paul C., Ret. 1994 Berryhill, Kenneth R., Ret. 1999 Beyner, Diana A., Ret. 1994 Binter, Samuel J., Ret. 1994 Block, D F., Ret. 1985 Bonner, Richard T., Ret. 1994 Booterbaugh, William J., Ret. 1983 Bourgeois, Rodney G., Ret. 2020 Bozarth, Ruth L., Ret. 1991 Briggs, Philip R., Ret. 1999 Brown, Charles D., Ret. 2016 Brown, Howell R., Ret. 1992 Buckingham, Donald J., Ret. 1992 Bui, Hung-Quang ., Ret. 2016 Bullis, Roger E., Ret. 1996 Burgess, Sally A., Ret. 2000 Burke, Barbara A., Ret. 1997 Burtner, Roger L., Ret. 1992 Cannatella, Frank J., Ret. 1989 Capulong, Noel A., Ret. 2019 Cereca, Eli E., Ret. 1996 Chan, Richard A., Ret. 1999 Christensen, Evart W., Ret. 1986 Claybrook, Ernest J., Ret. 2002 Cleveland, John R., Ret. 1992 Complita, Louis J., Ret. 1986 Coppel, C P., Ret. 1992 Core, Nancy K., Ret. 1993 Cross, Mark W., Ret. 1985 Curry, David H., Ret. 2013 Damon, Shirley J., Ret. 2021 Davis, Daniel R., Ret. 2008 Denning, Irene E., Ret. 1997 Denzlinger, William H., Ret. 1997 Dick, Dean ., Ret. 2004 Diggs, Ronald L., Ret. 2011 Dillenkoffer, Edward J., Ret. 1990 Droddy, Clarence A., Ret. 1996 Dyson, Rodney A., Ret. 1996 Earnest, Dwight ., Ret. 1994 Easlon, Charles W., Ret. 2003 Edmiston, Raymond ., Ret. 2004 Elder, C E., Ret. 1995 Etchison, Theodore A., Ret. 2019

Fiuren, Raymond E., Ret. 1993 Ford, Helen F., Ret. 1998 Fuller, Alva F., Ret. 1992 Fuller, John R., Ret. 2003 Garber, C R., Ret. 1988 Garcia, Martin ., Ret. 1992 Garrett, J R., Ret. 1989 Germany, Marguerite A., Ret. 2020 Godhelp, Gus F., Ret. 2003 Grasso, Grace R., Ret. 1986 Gregory, Gene W., Ret. 1986 Grolemund, Walter E., Ret. 2008 Gunness, Donald A., Ret. 1999 Gustafson, Robert A., Ret. 1998 Hamer, Marvlou .. Ret. 1992 Hanna, Patrick R., Ret. 2018 Hansen, Eugene T., Ret. 1983 Hanson, Otto S., Ret. 1992 Harper, Mark B., Ret. 1996 Harris, Billy O., Ret. 1992 Henderson, Edward L., Ret. 2006 Henne, Iola M., Ret. 1990 Hoyt, Jon P., Ret. 1998 Humphris, C C., Ret. 1988 Hyde, Roger S., Ret. 1994 Jacob, Herbert J., Ret. 1997 Jenkins, Edmund B., Ret. 1986 Johnson, Bennie C., Ret. 1985 Johnson, Earle F., Ret. 1992 Johnson, William L., Ret. 1988 Johnston, Howard D., Ret. 1997 Jones, Billy D., Ret. 1999 Jones, Weldon R., Ret. 1973 Kavanaugh, Mark A., Ret. 1995 Kimberlin, John O., Ret. 1986 King, Wayne E., Ret. 1995 Kirchhoff, Sylvia A., Ret. 2001 Klein, W O., Ret. 1997 Knowles, Charles W., Ret. 1992 Krohn, Michael K., Ret. 1995 Lafond, Charlotte C., Ret. 2002 Lauman, Thomas W., Ret. 2002 Lechadores, Rufino A., Ret. 1998 Leidy, Robin L., Ret. 2017 Leonard, Daniel L., Ret. 1992 Leonard I, David P., Ret. 1998 Light, William R., Ret. 2000 Linder, Fern E., Ret. 1977 Liotta, Vincent F., Ret. 2008 Loynaz, Maximo A., Ret. 1992 Luck, Robert E., Ret. 1985 Lunch, Robert E., Ret. 1996 Machado, Deborah A., Ret. 2015 Mackdanz, Charles H., Ret. 1996 Marks, James D., Ret. 1992 Maroney, Richard J., Ret. 1985 Martin, Terry J., Ret. 1992 Martinez, John M., Ret. 1994 Mason, Grover B., Ret. 1995 Massman, Charles E., Ret. 1999 Mather, William D., Ret. 1998 Mathis, E Charlena., Ret. 1992 Matsinger, W H., Ret. 1985 Mcfarland, Donald W., Ret. 2008 McGoey, Michael J., Ret. 2001 McMenamin, Barbara J., Ret. 2004 Melgren, James R., Ret. 1998 Metoyer, Martin ., Ret. 2019

Miears, Brenda S., Ret. 2002 Miksis, Joseph J., Ret. 2010 Miller, Glen L., Ret. 2018 Mills, Donald W., Ret. 1994 Mitrea, George C., Ret. 2006 Montenegro, Juan E., Ret. 2001 Moon, F., Ret. 1986 Morgan, Jesse E., Ret. 1988 Munson, John L., Ret. 1995 Murray, Thomas F., Ret. 2007 Nielson, William M., Ret. 1994 Parker, Joe B., Ret. 1996 Paslay, Elaine B., Ret. 1991 Pearson, Donald W., Ret. 1996 Petroff, Larry J., Ret. 2000 Prine, Willis R., Ret. 1995 Puechner, Thelma M., Ret. 1992 Rachal, Leiber J., Ret. 1997 Rackley, J L., Ret. 1986 Ramos, Charlie S., Ret. 2018 Reese, Donald L., Ret. 1990 Renaud, Waltraud M., Ret. 1999 Richardson, Robert K., Ret. 2003 Richens, Charles R., Ret. 1998 Rittenhouse, James R., Ret. 2001 Robbers, James A., Ret. 1990 Rodriguez, Jan., Ret. 2010 Roehrick, John A., Ret. 2006 Rogers, James L., Ret. 2008 Rogers, Richard E., Ret. 1994 Romano, Daniel L., Ret. 2002 Ross, Robert C., Ret. 1991 Ross, William V., Ret. 1992 Rowson, William B., Ret. 2012 Rudkin, D J., Ret. 1992 Sabre, James J., Ret. 1991 Sato, Shozo ., Ret. 1985 Schean, Dennis F., Ret. 1996 Schlapfer, Richard L., Ret. 1995 Sebastian, John C., Ret. 1997 Sharp, Kenneth D., Ret. 1999 Sheets, Deroy N., Ret. 1997 Sivia, Robert D., Ret. 1999 Smith, Daniel G., Ret. 1992 Spinuzzi, Anthony W., Ret. 2005 Standridge, James E., Ret. 1999 Starling, Kenneth C., Ret. 1999 Stella, Mark P., Ret. 2018 Stephenson, Charles E., Ret. 1994 Stewart, Walter E., Ret. 1994 Stonum, William S., Ret. 2004 Stutzman, Thomas R., Ret. 2003 Sutterlin, Karl F., Ret. 1999 Swyers, Melvin M., Ret. 1986 Taggart, Howard J., Ret. 1992 Taylor, Sharon R., Ret. 2002 Telotta, Robert J., Ret. 1989 Tennant, Robert S., Ret. 1996 Terhune, Robert D., Ret. 1984 Terry, James ., Ret. 1996 Theriot, Eldon A., Ret. 2004 Thomason, Dale R., Ret. 2002 Thompson, Tracy., Ret. 2020 Toothman, Ronald E., Ret. 2013 Velardez, Robert P., Ret. 1992 Vintson, Lewis R., Ret. 1992 Wallentine, Keith E., Ret. 1999 Walls, John K., Ret. 1999

Walsh, Robert L., Ret. 2016 Washington, Robert ., Ret. 1999 Wassmann, George L., Ret. 1997 Weber, Lawrence E., Ret. 1992 Wenger, Olaf E., Ret. 1998 West, Mckinley ., Ret. 1988 White, Alvin L., Ret. 1999 White, James T., Ret. 1992 Whiteside, J G., Ret. 2010 Wildermuth, Anne D., Ret. 1991 Wilkins, Patricia D., Ret. 2007 Wilson, Duncan C., Ret. 1996 Witmer, Richard S., Ret. 1985 Witucki, Maryann M., Ret. 1986 Woods, S C., Ret. 1986 Wyche, Robert C., Ret. 1992

Getty

Abshier, Wayne O., Ret. 1985 Capo, Barbara J., Ret. 1983 Curnow, Ernest C., Ret. 1986 James, Reuben M., Ret. 1988 McNown, Horace H., Ret. 1985 Watson, Isabelle M., Ret. 1985

Gulf

Anderson, Richard E., Ret. 1981 Arnold, Billy D., Ret. 1983 Burnside, William E., Ret. 1979 Cardenosa, Fernando ., Ret. 1985 Cowan, Stanley L., Ret. 1985 Crittenden, Calvin C., Ret. 1983 Curtis, Marian N., Ret. 1978 Cypert, Eugene O., Ret. 1978 Daniels, Guadalupe ., Ret. 1986 Dasher, James A., Ret. 1985 Davis, Warren B., Ret. 1983 Dietl, Robert F., Ret, 1983 Fidler, Charles E., Ret. 1985 Gerhardt, James E., Ret. 1986 Gjolanga, Anne S., Ret. 1986 Goodman, Herbert I., Ret. 1984 Harding, Evelyn L., Ret. 1985 Key, Thomas A., Ret. 1983 La Rue, Larry L., Ret. 1982 Lawrence, Robert T., Ret. 1985 Miller, Jacob B., Ret. 1983 Moore, Marvin P., Ret. 1983 Nicholson, Grace M., Ret. 1985 Peacock, James J., Ret. 1983 Rife, Ronald E., Ret. 1985 Shipley, Vivien C., Ret. 1982 Smith, Thomas H., Ret. 1983 Southerland, Dorothy W., Ret. 1982 Stansbury, Wilson J., Ret. 1982 Swarb, Kenneth R., Ret. 1981 Tabacek, Paul W., Ret. 1983 Tallman, Frances M., Ret. 1983 Tamplin, Otis B., Ret. 1977 Vondran, Robert L., Ret. 1985 Winn, Vernard ., Ret. 1982

MolyCorp

Vigil, Arthur E., Ret. 2021

Plexco

(No deaths reported)

Tenneco

(No deaths reported) 12

Texaco

Adams, Irvin J., Ret. 1999 Albin, David L., Ret. 1992 Allione, Joseph C., Ret. 1988 Bailey, Thomas G., Ret. 1996 Beard, Ruth J., Ret. 1980 Berube, Hugo T., Ret. 1988 Bishop, Donald M., Ret. 1995 Blanchard, Bonnie J., Ret. 1986 Boyd, Betty C., Ret. 1992 Bracken, Robert P., Ret. 1988 Breaux, Roy J., Ret. 1990 Brown, Alfred ., Ret. 1989 Brown, Charles C., Ret. 1987 Buchanan Jr, Edward J., Ret. 1987 Callan, John J., Ret. 1985 Carline, Jack W., Ret. 1996 Carver, Charles L., Ret. 1985 Chaffin, Curtis G., Ret. 1986 Chambers, James A., Ret. 1994 Chiasson, Joseph E., Ret. 1996 Chien, Sze Foo., Ret. 1994 Cowart, Doyle O., Ret. 1988 Crochet, Thomas J., Ret. 1982 Cuddy, Walter C., Ret. 1983 Darr, Lyle J., Ret. 1982 Davis, Vinell., Ret. 1996 Decrane, Alfred ., Ret. 1996 Deeter, Gerald C., Ret. 1998 Delcambre, Raymond P., Ret. 1995 Domingue, Joseph W., Ret. 1984 Eickenhorst, Ernest L., Ret. 1988 Ellis, Patrick D., Ret. 1999 Eshelman, Kenneth R., Ret. 1988 Esposito, Thomas P., Ret. 1988 Farrington, Gertrude H., Ret. 1973 Feese, Ronald L., Ret. 1999 Fincher, Jerry P., Ret. 2001 Gallagher, Leslie F., Ret. 1992 Garofalo, Doris M., Ret. 1993 Gazder, Rauf A., Ret. 1985 Gilson, Lillie H., Ret. 1999 Graybeal, Patricia M., Ret. 1992 Green, Jerome D., Ret. 1992 Habermann, Stanley J., Ret. 1983 Haney, Danny J., Ret. 1998 Hebert, Joseph P., Ret. 1990 Hedges, Raymond C., Ret. 1993 Herrick, Tommie L., Ret. 1990 Hicks, John Webster., Ret. 1999 Hill, Eugene P., Ret. 1982 Hobbs, R Brian., Ret. 1997 Hock, William D., Ret. 1982 Hollier, Joseph A., Ret. 1994 Houmand, Jay., Ret. 1987 Husbands, Mike G., Ret. 1988 Iannacchino, Marie ., Ret. 1991 Jones, Leroy H., Ret. 1985 Kasper, Gilbert A., Ret. 1986 Kehoe, William F., Ret. 1987 Kelley, George W., Ret. 1995 Kern, Larry L., Ret. 1994 King, James A., Ret. 1989 Klein, George A., Ret. 1981 Knight, Virgil P., Ret. 1993 Kreider, George E., Ret. 1993 Ladd, Richard W., Ret. 1988 Latour, Terry R., Ret. 1998 Leacock, Shirley D., Ret. 1998 Leon, Arthur., Ret. 1988

Leonard, John W., Ret. 1988 Lewis, Nathaniel ., Ret. 1984 Lirette, Clark A., Ret. 1992 Lorenzoni, Inge E., Ret. 1995 Ludlum, Kenneth H., Ret. 1992 Luke, James R., Ret. 1989 Mackey, Edward S., Ret. 1986 Mccormack, Arthur J., Ret. 1994 McFarland, James D., Ret. 1997 McMahon, Michael L., Ret. 1993 Mcwilliams, Constance Y., Ret. 1998 Medrano, Linda E., Ret. 1999 Miller, Ralph D., Ret. 1993 Miller, Wayne E., Ret. 1982 Molyneux, Everett L., Ret. 1982 Moragne, John H., Ret. 1985 Moreno, Juan C., Ret. 1988 Novak, Michael ., Ret. 1984 Nygaard, June M., Ret. 1985 O'Niell, Hugh P., Ret. 1988 Ougel, Rudolph A., Ret. 1990 Pascoe, J Robert., Ret. 1994 Perrin, Tim J., Ret. 1987 Pittman, William V., Ret. 1988 Plaisance, Junius J., Ret. 1989 Polk, Rolland R., Ret. 1987 Powell, Herbert W., Ret. 1988 Rhodes, Harold A., Ret. 1994 Rickard, John H., Ret. 1998 Rickey, Robert B., Ret. 1994 Ruff, William D., Ret. 1982 Saenz, Leonardo ., Ret. 1992 Salman, Rodger A., Ret. 1988 Satterfield, John D., Ret. 1997 Scarfone, Theresa G., Ret. 1993 Schultz, Robert E., Ret. 1985 Shipotofsky, Saul H., Ret. 1994 Sowers, William A., Ret. 1988 Staats, Davis C., Ret. 1988 Strait, William L., Ret. 1984 Summerfield, Lawrence E., Ret. 1997 Surratt, Eldon L., Ret. 1991 Swanson, Alice B., Ret. 1982 Taggart, Lynn C., Ret. 1988 Tetrault, Raymond J., Ret. 1987 Ward, John W., Ret. 1979 Webster, Jesse W., Ret. 1975 Welch, Edgar R., Ret. 1988 Wietstruck, William H., Ret. 1999 Wilkerson, Emery C., Ret. 1976 Williams, Robert L., Ret. 1992 Wilson, Lawrence R., Ret. 1988 Womack, Newburn A., Ret. 1993

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Allen, James D., Ret. 1996 Badon, Joseph D., Ret. 1992 Barba, Henry P., Ret. 1978 Braddock, John W., Ret. 1989 Bryant, Joe A., Ret. 1997 Bushnell, Charles A., Ret. 1997 Comegys, Donald L., Ret. 1986 Conroy, Steven E., Ret. 1991 Curtin, Keith M., Ret. 1992 Curtis, Charles C., Ret. 1986 Davis, Irene E., Ret. 1992 Grant, Gordon E., Ret. 1997 Grimshaw, Vern E., Ret. 1990 Hackett, Kathleen E., Ret. 1962 Haggard, Margaret T., Ret. 1992 Harrah, Bryan M., Ret. 1992

Healy, Robert M., Ret. 1992 Hecker, Donald W., Ret. 1975 Helfrey, Paul F., Ret. 1991 Herklotz, Julius C., Ret. 1993 Hill, William C., Ret. 1987 Hsu, Leslie L., Ret. 1999 Jacobson, Herbert S., Ret. 1986 Keith, Darlene M., Ret. 1983 Kell, Benjamin D., Ret. 1992 Kiesow, John N., Ret. 1982 Laudig, Iris L., Ret. 1989 Lettich, Ellanore C., Ret. 1988 Lewis, Everett F., Ret. 1993 Luther, Benjamin J., Ret. 1997 Lynn, Joseph B., Ret. 1978 Marks, Jim D., Ret. 1994 Maselli, Nicholas J., Ret. 1986 Mathis, William J., Ret. 1996 McKinney, Lessie L., Ret. 1987 Miles, Charles A., Ret. 1997 Monroe, Harvey A., Ret. 1980 Odeski, Joann ., Ret. 1986 Oleson, Clyde L., Ret. 1996 Ortiz, Victor Jose., Ret. 1993 Parmer, Kay E., Ret. 1982 Perry, Jack ., Ret. 1987 Potasz, Frank J., Ret. 1976 Ronellenfitch, Wilfred I., Ret. 1993 Rose, Virginia A., Ret. 1987 Rosenberger, Joseph D., Ret. 1989 Rosenthal, Philip R., Ret. 1997 Sager, Martha L., Ret. 1989 Scensny, Donald J., Ret. 1992 Scott, Robert F., Ret. 1980 Seidel, Lillian A., Ret. 1986 Sharp, Bill D., Ret. 1992 Shields, Raymond F., Ret. 1989 Sison, Lily Y., Ret. 1996 Smith, Douglas G., Ret. 1997 Snowden, John R., Ret. 1986 Strachan, Loismae M., Ret. 1994 Stram, Stanton G., Ret. 1967 Stromgren, Martha C., Ret. 1980 Taylor, Donald W., Ret. 1977 Taylor, H R., Ret. 1989 Taylor, Mary L., Ret. 1989 Thomas, Gary O., Ret. 1993 Tillotson, James C., Ret. 1982 Walker, Lucretia G., Ret. 1979 Webb, Wilma L., Ret. 1986 Williams, Daniel D., Ret. 1992