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Third Quarter 2022

President's Letter

I am now in my second term as CRA President, having been re-elected at the CRA Annual Meeting in Seattle. Thank you for that show of support. It was so great to see all those in attendance from all over the country and Canada. Thank you for making the trip and spending a few days together. The camaraderie of being together for a few days of meetings, meals, and casual time really makes a difference. You can see the attendees at https://photos.app.goo.gl/NvXxhTqr1M64CVw16 Thanks also to those that called in through Zoom. I know your experience wasn't the same as being there in person, but I appreciate you logging in to attend the meetings. We need to keep having directors attend our meetings in order to keep our organization strong – it really is the personal relationships that make it all work.

Hopefully you have May 5-7, 2023 on your calendars for our Annual Meeting in Baltimore. It sounds like Kevin Ryan and his team have everything in order for another fantastic Annual Meeting. We voted to reimburse directors the travel expenses for their spouse or first guest, so we hope to see everyone in Baltimore! For all of you reading this that are not currently directors – thank you for reading the Encore. Our intent is to fill it with information that is hopefully of interest to you as you navigate your retirement, whether that be benefits information, news articles about Chevron, stories of your fellow retirees' exploits, or other interesting topics. We also publish Tidbits and CRA Alerts during the year, so keep looking out for those as well. All of our publications can also be found on our website at http://www.chevronretirees.org/PublicationsGroup.aspx - please take a look. We have some chapters with new presidents, a new Area VP, and a few other changes in directors. Thanks for all of you who have served thus far and those that have stepped up to keep your chapter and the CRA going. Volunteers, especially at the chapter level, is critical to the ongoing health of our organization. Chevron is going through a lot of changes as we get to Lower Carbon, Higher Earnings. Did you read about the new organizational structure, the purchase of Renewable Energy Group, selling of Chevron Park in San Ramon? Links to the media reports on all of these and more can be sent directly to you – you can subscribe at the Chevron.com website (https://www.chevron.com/investors/press-releases) and local news releases can be found in the communications from the chapters.

One item I want to bring your attention to is a note from CEO Mike Wirth to President Biden - https://www.chevron.com/newsroom/2022/q2/a-letter-to-president-biden-from-chevron-ceo-mike-wirth
I also want to encourage you to join Chevron Advocacy Network (CAN). There are many groups trying to attack the Oil Industry from local groups to governments. CAN gives you the tools to help you understand more about the industry and Chevron. A lot has changed over the years since we all retired (some more than others) and CAN is able to inform you and if you want you can get even more involved. Chevron needs us now more than ever. Please join CAN.

Keep enjoying your retirement!!

Brad

Brad McCullough Association President bjcc2@comcast.net (925) 253-0229

Chevron Retiree Association News Briefs

The Annual meeting of CRA chapter presidents. area vice presidents, past presidents and committee chairs was held in Seattle April 10-12. You can see the attendees at https://photos.app.goo.gl/NvXxhTqr1M64CVw16 Annual Chevron Retiree Public Service Award winners announced at this meeting are featured in this newsletter.

Summaries of the past two CRA Alerts from this quarter: **CRA Alert 10** featured two important documents for your files - a Personal Planning Packet that lists critical information about yourself; and a Survivor's Checklist, a must-have document that you need to fill out for yourself and for your survivors, pulling together the information sources and resources that they will need. **CRA Alert 11** featured links to the latest CDC information on COVID as well as the vaccines available, from young children to seniors. It also featured two exclusive CRA member discounts on Avis Car rentals and cellphone providers. More information on COVID is available in the Chevron Benefits Corner section of this newsletter.

Chevron News Briefs

A few Chevron News briefs follow, a larger segment was recently published on Tidbits at this link.

Chevron evolves leadership structure to further enhance execution

San Ramon, Calif., May 26, 2022 – Chevron Corporation (NYSE:CVX) today announced a simplified organizational structure and senior leadership changes intended to strengthen execution and pace to deliver on the company's objectives of higher returns and lower carbon.

Effective October 1, 2022, the company will consolidate its Upstream, Midstream and Downstream business segments under a new executive vice president, Oil, Products & Gas, who will oversee the full value chain. As part of this change, the company is consolidating into two Upstream regions – Americas Exploration & Production and International Exploration & Production.

The company is also organizing its Strategy & Sustainability, Corporate Affairs and Business Development functions under a new executive vice president, Strategy, Policy & Development.

The changes build on the company's enterprise-wide transformation in 2020, which has produced improved operational and financial results. The new leadership structure is expected to enable a more integrated approach to capital allocation, asset class excellence and value chain optimization, and facilitate more effective external engagement and business development impact.

"We've made significant progress over the last two years, and these changes position us to further enhance execution across all aspects of our business as the energy system evolves," said Mike Wirth, Chevron's chairman and chief executive officer. "It will also bring strategy, policy and business development into tighter alignment as we focus on leveraging our strengths to deliver lower carbon energy to a growing world."

The company made the following personnel appointments, effective October 1, 2022:

- Mark Nelson was named executive vice president, Strategy, Policy & Development
- Nigel Hearne was named executive vice president, Oil, Products & Gas
- Clay Neff was named president, International Exploration & Production
- Bruce Niemeyer was named president, Americas Exploration & Production
- Balaji Krishnamurthy was named vice president, Chevron Strategy & Sustainability

In addition, the company made the following personnel announcements:

- Jay Johnson, executive vice president, Upstream, was named executive vice president, senior advisor, effective October 1, 2022, and will support the transition until January 31, 2023. Mr. Johnson has more than 41 years of service to the company.
- Jay Pryor, vice president, Chevron Business Development, will retire after more than 43 years of service to the company, effective July 29, 2022.
- Steve Green, president, Chevron North America Exploration & Production, will retire after more than 24 years of service to the company and its predecessors, effective September 30, 2022.

"I'm confident that our new team will continue to effectively lead the company in delivering the affordable, reliable and ever-cleaner energy that enables human progress," said Wirth. "Their contributions will be essential in enabling us to advance our objectives of higher returns, lower carbon."

"I want to especially thank Jay Johnson, Jay Pryor and Steve Green for all they've done for our company, our industry and our employees over the course of their careers. Each of them exemplifies the finest qualities of character, integrity and excellence, and their influence will be felt for many decades still to come," Wirth added. Nelson and Hearne will report to Wirth in their new roles.

Chevron updates stockholders at annual meeting

San Ramon, Calif., May 25, 2022 – Chevron Corporation (NYSE: CVX) today provided an overview of the company's business plans and operations at its annual stockholders meeting.

"We are focused on delivering higher returns, lower carbon and superior shareholder value," said Michael Wirth, Chevron's chairman and CEO. "Our strategy is clear: leverage our strengths to deliver lower carbon intensity energy to a growing world. Our capabilities, assets, and customers are distinct advantages. We're building on these strengths as we aim to lead in lower carbon intensity oil, products, and natural gas, and to advance new products and solutions that reduce the carbon emissions of major industries."

In the past year, Chevron completed the transformation of the organization, integrated Noble Energy's people and assets, and formed Chevron New Energies.

The company is working toward achieving updated targets to reduce the carbon intensity of operations. "We intend to be a leader in carbon-efficient production of traditional energy while building new energy businesses, where we have competitive advantages," Wirth added.

Chevron announced the proposed acquisition of Renewable Energy Group, Inc. (NASDAQ: REGI) in February, which is expected to be completed around the middle of this year.

"Chevron is doing its part to grow domestic supply, with U.S. oil and gas production up 10 percent over the first quarter of last year," Wirth said. "Our total of 2022 capital spending plus announced acquisitions is expected to be more than 50 percent higher than 2021."

The company maintains a clear and consistent approach through the business cycle, including its top financial priorities: growing the dividend; reinvesting to grow future cash flows; strengthening the balance sheet; and returning excess cash to stockholders.

"We look to the future with optimism, applying over 140 years of experience to tackle the difficult problems that must be solved," Wirth concluded.

Chevron achieves top certification scores for environmental performance

Houston/Denver, June 29, 2022 - Chevron Corporation (NYSE: CVX) announced that the company's participating North American upstream assets earned Project Canary's highest ratings on operational and environmental performance. Project Canary's independent analysis was conducted on Chevron assets in Texas and Colorado by the Denver-based climate tech and environmental assessment company.

As a result of the certification process, 82 wells achieved "Platinum" status and 3 wells received "Gold" status, Project Canary's highest ratings and confirmation of Chevron's industry-leading practices, including continuous monitoring. Chevron plans to market RSG from the certified assets in the second half of 2022.

The <u>pilot project</u> focuses on two sites in the Midland Basin of the Permian in Texas and three sites in Chevron's Mustang Development Area of the DJ Basin in Colorado. The five sites produce a total of approximately 80 million cubic feet of natural gas per day. Project Canary's TrustWell™ program accounts for operational impacts on water, air, land, and community.

In 2020, Chevron's U.S. onshore production methane intensity was 85% lower than the U.S. industry average. The company continues to design, construct, and operate facilities with strategies to limit fug-itive emissions. For example, it has reduced fugitive methane and volatile organic compound emissions in U.S. onshore operations through leak detection and repair, low-/no-emissions pneumatic devices, and centralized production facilities in addition to utilizing continuous monitoring. The company is also expanding its methane detection capabilities to identify the best opportunities to further lower emissions and is on track to reduce methane emissions intensity by more than 50% from 2016 levels by 2028.

Chevron completes acquisition of renewable energy group

San Ramon, Calif., June 13, 2022 — Chevron Corporation (NYSE: CVX) today completed its <u>previously</u> <u>announced</u> acquisition of Renewable Energy Group, Inc. (NASDAQ: REGI) (REG) following approval by REG stockholders.

"We have brought together companies with complementary capabilities, assets, and customer relationships to make Chevron one of the leading renewable fuels companies in the United States," said Mark Nelson, executive vice president of Downstream & Chemicals for Chevron. "Chevron now offers our customers an expanded suite of cost-effective, lower carbon solutions that utilize today's fleets and infrastructure."

Further, Cynthia "CJ" Warner, formerly president and CEO of REG, has been appointed to Chevron's Board of Directors, effective today. "CJ Warner has deep experience across both the traditional and renewable energy sectors," said Chevron Chairman and CEO Mike Wirth. "Her perspective and guidance will be invaluable as Chevron leverages its strengths to deliver lower carbon energy to a growing world."

2022 Annual meeting Keynote Speaker address:

Chevron Upstream helps drive company's longterm goals

As keynote speaker at CRA's 2022 Annual Meeting, Liz Schwarze, Chevron's vice president for Global Exploration, stressed the important role the Upstream business will play in the company's goals of achieving higher returns in a lower carbon future. Encore Q1 2022 reported on these goals in its coverage of Chairman and CEO Mike Wirth's presentation to the Bay Area retirees.

Schwarze said that Chevron will advance its lower carbon future through lower carbon intensity and



growing new energies. This approach rests on three key points: "We have set an Upstream caron dioxide (CO₂) intensity reduction target of 35% by 2028. We have established a net zero Upstream Scope 1 and 2 aspiration by 2050. And we have set a portfolio carbon intensity reduction target for Scope 1, 2 and 3 of 5% by 2028."

Schwarze added that the company has also targeted a 50% intensity reduction in methane by 2028 and zero routine flaring by 2030.

Concurrently, the company's 2030 targets for growing new energies include 100,000 barrels per day in renewable fuels; 150 kilotonnes per year in hydrogen, including green, blue and gray hydrogen; and 25 million tonnes per year in carbon capture. (Both carbon capture and offsets are designed to reduce emissions. For example, in Australia, Chevron's Gorgon liquefied natural gas facility incorporates the world's largest carbon sequestration project. Naturally occurring CO₂ is taken from offshore gas reservoirs and injected into a giant sandstone formation two kilometers beneath Barrow Island.

Schwarze said that Chevron will continue to advance its Upstream business by being capital and cost efficient, delivering production growth of more than a compound annual growth rate of 3%, and maintaining its financial resilience.

Schwarze said that the company's Upstream business will benefit from a strong resource base, disciplined investment, flexible growth and financial resilience

She stressed that the company's challenge will be to replace 1 billion barrels of production each year. "We plan to achieve this goal through a disciplined program of exploration, asset acquisition, and development of new technologies," Schwarze explained.

Her confidence in the company's future Upstream growth derives in part from its prior accomplishments. Through its history, she said, "Exploration, acquisition and technology all have delivered." She explained that every producing field had its start as an exploration well – including Spindletop, which was discovered in 1901in Texas, and achieved first oil in that same year; the U.S. Permian Basin discovered in 1921 and revolutionized through Chevron's shale and unconventional asset development, beginning in 2010; Tengiz, discovered in Kazakhstan in 1979 and entered in 1993; and Tahiti, discovered in the Gulf of Mexico in 2002 and achieved first oil in 2009.

Chevron's winning combination

The company plans to maintain a budget of \$15 to \$17 billion in capital and expenditures through 2026, while achieving a 10% decrease in unit operating expenses by that year. In addition, the company will have access to more cash – driving a 12% return on capital employed by 2026. Meanwhile, the company will seek to achieve lower carbon – not only targeting reductions in Upstream CO₂ intensity, but also establishing 2030 growth targets for new energies.

Schwarze added that Upstream's current goals are underpinned by Chevron's "winning combination," which involves the company's commitment to leveraging Chevron's strengths to deliver the affordable, reliable, ever-cleaner energy to a growing world at higher returns, while achieving lower carbon intensity.

Schwarze has been with Chevron for 32 years. She joined the Company in 1990 as a development geologist in the Gulf of Mexico and has subsequently held positions of increasing responsibility in the areas of exploration, reservoir management, strategy and planning, talent development and technology. She has had assignments in multiple locations in the United States, in Venezuela and in Singapore and has worked on projects around the world. During her career, she has touched assets and exploration projects in deep water, LNG, shale and tight and heavy oil.

Shelia Green: a volunteer with many hats, one of two 2022 CRA Public Service Award winners

Chevron retiree Shelia Green demonstrates her concern for the Gulf Coast community by reaching out wherever she recognizes the greatest needs – from providing food for hungry children to organizing fundraising events for local cancer patients.

Over more than two decades, she has worn many hats as a volunteer – often working with organizations such as the United Way and her local church – but her concern for human needs has been consistent.



Among many charitable efforts, the one currently closest to her heart is "Backpack Buddies," which provides nourishment and good nutrition for Gautier (Miss.) elementary schoolchildren on weekends and holidays. Working in conjunction with local school administrators over the past 2 ½ years, Shelia has been a mainstay volunteer who shops, sorts, packs, and delivers food to about 80 children. "I want to be sure these kids have nourishing food to get through a weekend," says Shelia.

Feeding the hungry also extends to Shelia's involvement over the past five years with the First United Methodist Church of Gautier's Food Pantry and Clothes Closet team. The program is sponsored by the church and by donations from church members. However, the bags of groceries and free clothing are available to any needy members of Jackson County who sign up for the program. Shelia's duties include sorting, setting up, and distributing food and/or clothes twice per month to an average of 65 to 70 families per month. "The program also helps find ways to deal with a range of personal concerns, from helping people write job applications to getting their power bills paid," Shelia adds.

Over the past five years, Shelia has also spearheaded fundraising events for local cancer patients to assist them with medical expenses and travel expenses for treatments. She initiated the effort on her own in a direct response to the needs of local citizens, many of them close friends. Shelia arranged to have the events held at such venues such as the Elks Lodge and the Pascagoula Country Club, holding fish and spaghetti dinners as well as a charity auction, raffles, door prizes and live music. Shelia lined up the volunteers, arranged publicity, scheduled the dates and times, and solicited donations from businesses and individuals. "It was like a big block party for a good cause," Shelia says, adding that the most successful drive brought in \$37,000.

Another recent volunteer initiative involved support for families and first responders affected by Hurricane Ida in 2021. After the hurricane struck the Louisiana coast, Shelia collected, sorted and packed various cleaning supplies, medical supplies and food donations. She was also instrumental in getting the supplies to those affected by the extensive damage of this Category 4 hurricane. "Just as with other hurricanes in the past, I knew how important it was to reach out quickly to people without power and other basic needs," says Shelia. "Along with other volunteers, I prepared barbecue sandwiches and sides to go for Hurricane Relief workers for the first few weeks after the storm hit."

Shelia's earliest volunteer work occurred during her Chevron career when she became a company representative for the United Way. She was a Board member of United Way's Health and Handicapped Services and board president for an additional two years. The organization provides assistance with prescription drugs, medical device purchases, medically related travel expenses, wellness incentive programs and diabetes information for Jackson County and nearby areas. Shelia's responsibility with the Board included ensuring that the United Way guidelines were met and the funds were properly managed.

Sheila has also been a long-term volunteer to First United Methodist Church's community programs. She currently serves as an adult supervisor and mentor of children's activities, assisting and coaching them with arts and crafts, games and activities and helping to prepare and serve food to the children.

In addition, she is a member of the kitchen team for the church's Vacation Bible School. For the past two summers, she has shopped, sorted, prepared and served food for more than 100 children and adults who attend the program.

She was secretary of Gautier's Senior Citizen Committee, which holds monthly pot luck luncheons, themed parties for seniors and activities such as bingo, exercise and arts and craft classes, until shutdown due to COVID

And she takes pride in maintaining her links with former colleagues at the Pascagoula Refinery, where she worked from 1995 to 2016. As communications director for the Singing River Chapter of CRA for the past four years, she has kept members in touch and informed. In this capacity, she sends out the bi-monthly newsletter, the retiree obituaries, notices of community volunteer opportunities, and reminders for chapter luncheons.

Ted Spearing - 2022 CRA Public Service Award winner, making a new garden take root

When Ted Spearing retired from Chevron in 2016, he had no grand plan for his post-employment years but sought "something new and worthwhile." His choice, as a volunteer at the previous Garden of Eat'n in Calgary, Canada, provided him with a challenge – and skills – that he hadn't anticipated. Long supported by a Chevron retiree group, the previous garden produced 185,000 pounds of vegetables over 22 years to donate to the Calgary Food Bank for distribution to needy community residents. But the garden had its last harvest in 2018, when the owner sold the land on which it operated. "That's when we faced the challenge of finding someone who'd allow us to develop a garden," says Ted. "I went



around telling people our tale of woe for a couple of years before my brother-in-law Derrick Smith said, 'Why don't you do it at our place?" Derrick's place was an old Calgary hayfield, which provided ample space but a difficult conversion to create an 80x240 foot garden. Ted and other Chevron retirees solved the problem by learning some valuable skills they hadn't acquired during their careers.

As Manager, Health, Environment and Safety with a Master's degree from York University, Ted had previously mastered such areas of expertise as project management, planning, and regulatory and stakeholder relations. But he quickly learned tilling, mowing, driving a farm tractor and other agricultural tasks when the Chevron team undertook the hard job of creating a garden on a plot of land with cakey soil not meant for growing vegetables. "That year, a small group of volunteers worked together to move a lot of dirt and get some vegetables planted," says Ted. "We managed to produce just 700 pounds of potatoes, onions, carrots and beets, a modest harvest for an incredible amount of work."

Recognizing the community's ever-increasing need for freshly grown food, Ted conferred with the leader of another food bank garden. "He mentored me on how to efficiently plant, nurture and harvest a larger crop," Ted recalls. One impediment was the claylike soil. Ted found a solution when he solicited a donation of 12 tons of free compost from a local mushroom farm. Spreading and tilling compost made the land better suited to bumper crops.

Ted's efforts were reinforced by the increase in volunteers from 10 to 35. In 2020, Ted coordinated the efforts of close to 1100 volunteers' hours among retirees and Chevron employees, almost double the past participation record. And the garden delivered, as Ted and his fellow volunteers produced 8,800 pounds of vegetables to donate – more than 10 times the output from 2019. They achieved this production growth despite the onset of Covid-19, which required the volunteers to split into morning and afternoon shifts to limit the number of workers on site and ensure that they maintained adequate physical distancing. "One advantage to working in a garden is that you're outdoors and don't need to be cramped in any one spot," says Ted.

Ensuring a successful growing season

While the garden's output grew dramatically in 2020, Ted recognized the importance of continuing to increase production to satisfy hungry citizens' need for freshly grown food. As a result, he solicited an additional 36 tonnes of free Grade A compost. However, 2021 proved to be an extremely dry year. "Calgary is at a high elevation with a climate that only allows for one growing season," says Ted. "And last year, we were confronted by a long, hot dry period that threatened our entire output of vegetables." Faced with the potential loss of plants, he and Derrick rigged up a 500-gallon tank on a trailer, a generator and an electric pump. They and other volunteers then applied 3,000 gallons of water over six weeks using hoses and rain wands, saving the plants and resulting in another strong harvest.

The garden also received an important addition when ZS2 Technologies donated a "Cadillac" storage shed to the project. "The shed is a prefab unit the ZS2 staff manufactured then assembled on site, giving us a wonderful weatherproof fireproof facility," says Ted. A representative of the Calgary Food Bank praised the collective effort, stating, "This means we can put thousands of pounds of fresh vegetables immediately into hampers and into homes of families who need it. They do not just see it as great; I have carrots but see it as WOW! Somebody

really cares."

The food bank expressed its thanks to Ted and his team in a letter that stated, "After a year of crisis, you have extended your hand to help. Thank you for hosting the Chevron Retirees Associations Garden of Eat'n 2021. We are all facing an unsettling time and for some, the worry of job loss, increased expenses and feeling of isolation have been magnified by the stress of not being able to put food on the table. One of the greatest feelings in the world is knowing that you've made a difference. Because of you, individuals and families facing food insecurity will no longer have the stress of wondering what their next meal will be. In a year of much uncertainty, you have made one thing certain - no one in this city will go hungry." And word about the project spread into the wider community when Chevron and the Calgary Food Bank received favorable national television coverage.

Meeting growing demand

For Ted and his team, the challenge continues, as food demand at the Calgary Food Bank has grown 25% in the first half of 2022. To help ensure a high rate of production, the garden volunteers added fencing (using 50 posts donated locally) to impede visits by deer, which were previously consuming about one-third of the growing carrots. "I watched a lot of YouTube videos to get a handle on how to discourage those creatures," says Ted.

He remains enthusiastic about the "great pool of volunteers who work and keep learning new techniques to create a mountain of vegetables each fall for our appreciative and deserving community."

Benefits Corner

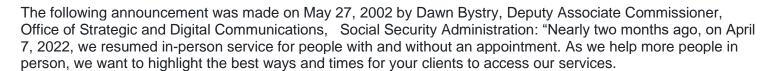
3rd Quarter 2022

By Bill Dodge, Chair, CRA Benefits Committee

Included in this article:

- How to Get Help from Social Security
- Order at-home COVID-19 tests at no cost
- Monkeypox: Everything You Need To Know

How to get help from Social Security



Although we encourage using our <u>online services</u>, if your clients can't complete their business online, they can call us toll-free at **1-800-772-1213**. Our phone lines are usually less busy before 10 a.m. and from 4 p.m. to 7 p.m. local time, and later in the week, or later in the month.

While appointments are **strongly recommended**, we continue to help people without one. An appointment reduces the wait time and ensures that your client knows what documents to bring, so we can help them in one visit. If your client needs to visit their local Social Security office without an appointment, we are here to help. Our offices tend to be less busy later in the day, later in the week, and later in the month.

To learn more about our safety measures and restrictions before visiting our offices, visit our webpage, <u>How to</u> Get Help from Social Security.

Please share this information with your family, friends, and clients."

Order at-home COVID-19 tests at no cost

Every U.S. household can get up to 3 orders of at-home, rapid COVID-19 tests at no cost!



Visit <u>COVID.gov/tests</u> to place your order. You'll need to enter your name and mailing address. (You can also give your email address if you want status updates on your order).. Each new order includes 8 free COVID-19 tests shipped to your home at no cost — 2 separate packages of 4 tests each. **Order Now**

At-home tests, or "self tests," give rapid results and can be taken anywhere, regardless of your vaccination status or whether or not you have symptoms. <u>Visit CDC.gov</u> to learn when to test yourself, how to use an at-home test, and what your test results mean.

Source: Medicare.gov

Monkeypox: Everything You Need to Know



Monkeypox is a rare disease that has become more well-known in recent weeks. Typically, it spreads from infected animals to humans; however, it can spread from human-to-human contact. As of now, there are no monkeypox treatments, but rest assured, there is a vaccine.

Find out if you should be concerned about the increase in cases and what to do.

Monkeypox: Symptoms, Causes, and Treatments (healthgrades.com)

REMINDER: As you read public service information about COVID-19 and Monkeypox, please remember that as with other personal health questions you may have, it is always best to discuss such concerns with your personal physician.

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Encore In Memoriam: January-March 2022

As reported by Chevron during this period

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(No deaths reported)

Caltex

Desouza, Orlando Francis., Ret. 1986 Malik, Mohammad A., Ret. 1988 McCabe, Dermot Gerard., Ret. 1988 Sismondo, Enrico., Ret. 1997 Weir, John Davidson., Ret. 1999

Chevron

Agudo, Ernesto E., Ret. 2010 Akamine, Thomas S., Ret. 1992 Alence, Richard C., Ret. 2002 Allen, Guy E., Ret. 1988 Allen, Mary F., Ret. 2009 Anderson, R R., Ret. 1990 Anderson, Robert C., Ret. 1992 Anderson, Roy L., Ret. 1984 Ansari, Mo A., Ret. 1995 Anson, David P., Ret. 1999 Antonio, Shirley C., Ret. 1999 Arnau, Lucius H., Ret. 1986 Ash, Judy M., Ret. 2017 Ashley, Jerry G., Ret. 2004 Atler, Robert L., Ret. 2003 Avery, Deanne K., Ret. 2015 Bailey, Barbara B., Ret. 1990 Barnard, William H., Ret. 2000 Barta, Arthur E., Ret. 1992 Bauer, Gaylord E., Ret. 2011 Beauregard, Leon G., Ret. 1997 Berge, John L., Ret. 1992 Berte, George C., Ret. 2005 Blakely, William L., Ret. 1992 Bland, J D., Ret. 1990 Bland, J D., Ret. 1990 Boleng, Philip L., Ret. 1989 Bond, Susan D., Ret. 2006 Boreham, George E., Ret. 1986 Bouillion, Richard J., Ret. 1985 Brandon, Howard T., Ret. 1999 Breedlove, John C., Ret. 1997 Brisbay, Linda S., Ret. 2003 Bronson, Miroslav K., Ret. 2000 Brothers, Mary .. Ret. 2004 Broussard, Paul D., Ret. 1989 Brown, Charles F., Ret. 1995 Brown, Marlin F., Ret. 2003 Bruhner, Hans G., Ret. 1990 Bufton, Malcolm R., Ret. 1988 Bydalek, David D., Ret. 1990 Byers, Jay M., Ret. 2020 Caldwell, Patrick D., Ret. 1997 Callahan, Arthur P., Ret. 1996 Carr, Richard B., Ret. 1995 Cass, Gabrielle ., Ret. 1992 Cembura, James A., Ret. 2013 Cembura, James A., Ret. 2013 Chambers, Stephen P., Ret. 2007 Cheung, Gary S., Ret. 2010 Christensen, F.S., Ret. 1985 Christman, George A., Ret. 1991 Cleary, Larry M., Ret. 2006 Clendening, Charles L., Ret. 1985 Cloidt, Joseph F., Ret. 1992

Cobb, James R., Ret. 1992 Coen, Guido ., Ret. 1980 Colbert, William C., Ret. 1992 Colling, Edwin L., Ret. 2007 Conn, C D., Ret. 1980 Cook, James W., Ret. 2000 Cooper, Edward P., Ret. 2000 Cornelius, Walter D., Ret. 1990 Cottey, Gerald P., Ret. 2005 Curry, William J., Ret. 1992 Davila, Jason D., Ret. 2020 Davis, Herbert ., Ret. 1992 Davis, Robert Y., Ret. 2001 Dean, Nancy P., Ret. 1995 Dill, George M., Ret. 1992 Dimarino, Paul., Ret. 2005 Dixon, Lloyd G., Ret. 1988 Douglass, Guerry L., Ret. 2011 Dve, DF., Ret. 1985 Ellington, Ella T., Ret. 1998 Elliott, Royce H., Ret. 2004 Embling, Dallas F., Ret. 1986 Engle, Richard T., Ret. 2011 Feudale, James R., Ret. 1986 Fish, John L., Ret. 1990 Fite, Robert E., Ret. 2014 Foret, Cleveland J., Ret. 1992 Foshee, Rudolph P., Ret. 1991 Fox, David J., Ret. 1992 Fox, James C., Ret. 2012 Frangenes, John ., Ret. 1986 Freeman, Douglas E., Ret. 2005 Friend, Alan K., Ret. 2012 Gansz, M R., Ret. 1992 Garcia, Florival J., Ret. 2006 Gates, Thomas F., Ret. 1992 Giedt, Norman R., Ret. 1989 Gilson, Raymond J., Ret. 2021 Ginos, John G., Ret. 1986 Gordon, Laverne H.., Ret. 1977 Graham, Billy R., Ret. 1997 Grunder, Donald W., Ret. 1994 Guidry, Lee A., Ret. 2016 Hall, Jack D., Ret. 1986 Halpain, Luther E., Ret. 1990 Hamilton, William A., Ret. 2011 Hammond, Paul F., Ret. 1998 Harris, George A., Ret. 1986 Hayashi, Saburo ., Ret. 1985 Heald, Carol., Ret. 2004 Heredia, Ricardo C., Ret. 2016 Hess, Johnny P., Ret. 1997 Hoop, Steven L., Ret. 1999 Hunt, Wyman R., Ret. 1990 Hunter, George F., Ret. 1999 Hupp, Frances L., Ret. 2000 Ilao, Oscar H., Ret. 2001 Inward, Thomas A., Ret. 1999 Isenberg, Jimmie T., Ret. 2002 Ismert, G G., Ret. 1992 Jacobson, Stephen R., Ret. 2009 Jennings, Michael G., Ret. 2013 Jensen, Arlon E., Ret. 1979 Johnson, Cecil L., Ret. 1985 Johnson, Charles E., Ret. 1972 Johnson, Donald G., Ret. 1985

Johnson, Dwight P., Ret. 2010 Johnson, John H., Ret. 2003 Johnson, Merlin R., Ret. 1989 Jones, Earnest L., Ret. 1994 Jones, Wayne E., Ret. 1986 Kauffman, Daniel F., Ret. 1986 Kilker, Stanley D., Ret. 1982 Kimbrell, Donald R., Ret. 1992 Kleymann, Donald D., Ret. 2008 Kraemer, Irvin J., Ret. 1990 Lackey, James D., Ret. 1999 Lackey, Paul A., Ret. 1992 Lake, Brian W., Ret. 1996 Lamerson, P R., Ret. 1989 Leblanc, Paul D., Ret. 2011 Lee, Larry D., Ret. 2002 Leineweber, Arthur P., Ret. 1990 Leonhart, Michael D., Ret. 2000 Lewis, Talmadge B., Ret. 1999 Lindsley, Jane H., Ret. 1994 Little, George ., Ret. 2004 Little, Sanford M., Ret. 2001 Long, Benny J., Ret. 1999 Louie, Hong O., Ret. 1999 Lucero, Maimu M., Ret. 2007 Ma, Henry H., Ret. 1993 Macaluso, Ronald J., Ret. 1999 Mackay, Dorothy ., Ret. 1992 Maddox, George B., Ret. 1992 Madison, Benned S., Ret. 1986 Maggio, Anthony J., Ret. 1998 Manning, Billy R., Ret. 1999 Marquez, Joe., Ret. 1994 Martinez, Christina I., Ret. 1997 Mateo, Samuel C., Ret. 1998 Maxwell, David E., Ret. 2014 May, Charles C., Ret. 1990 Mcgowin, Anita J., Ret. 2014 Mcknight, Lora J., Ret. 1995 McLeod, Robert., Ret. 2003 McNutt, Ec D., Ret. 1986 Means, Mark A., Ret. 2010 Minnick, Delbert D., Ret. 1999 Moore, Billy G., Ret. 2002 Moritz, Jean F., Ret. 2002 Morris, Jerry L., Ret. 2002 Morton, Betty J., Ret. 1992 Murry, W J., Ret. 1991 Neve, Clifford G., Ret. 2006 Norton, Thomas E., Ret. 1980 Nunez, Alex M., Ret. 2000 O'Connell, R B., Ret. 1981 Ono, Patricia K., Ret. 2000 Owen, Wanda J., Ret. 1998 Padgett, CF., Ret. 1992 Parent, Lionel R., Ret. 2000 Parker, James A., Ret. 1988 Patterson, Eleanor M., Ret. 2002 Patterson, Marvin L., Ret. 2017 Pazzi, Ernest C., Ret. 1992 Peery, George R., Ret. 1992 Peratikos, Janet E., Ret. 2002 Perez, Jose L., Ret. 1994 Petruzzelli, Paul A., Ret. 1986 Pezirtzoglou, Nick J., Ret. 2020 Pich, George G., Ret. 1999

Pignetti, Thomas V., Ret. 1986 Poon, Cho H., Ret. 1988 Poore, Melvin ., Ret. 2004 Poquiz, Petrona M., Ret. 1996 Premo, Paul M., Ret. 1992 Presgrove, James R., Ret. 2000 Prosek, Walter F., Ret. 1982 Ramos, Rodrigo P., Ret. 1997 Ramsay, James M., Ret. 1990 Randolph, William D., Ret. 1986 Ratcliff, J W., Ret. 1981 Ratterman, Robert J., Ret. 1999 Reay, Harold ., Ret. 1990 Remorin, Benito., Ret. 1992 Rennard, Raymond J., Ret. 2000 Reynolds, Norma Lee., Ret. 2004 Robeson, J W., Ret. 1986 Rohrberg, Steven M., Ret. 2018 Rohse, G F., Ret. 1983 Romero, Alex A., Ret. 1994 Ross, Kevin M., Ret. 2016 Rossman, Jeffrey T., Ret. 2003 Ruff, J F., Ret. 1985 Salcido, Hector., Ret. 1991 Samuel, Carl W., Ret. 1996 Sanders, Floyd H., Ret. 2013 Savoie, Allen J., Ret. 2002 Scholes, James ., Ret. 2004 Schperberg, Robert ., Ret. 2017 Sharps, Martin W., Ret. 2018 Sheriff, Aliyar A., Ret. 1994 Sinclair, George R., Ret. 1994 Skalla, Joseph P., Ret. 1996 Skolnick, E.M., Ret. 1994 Smalley, R.G., Ret. 1980 Smith, Nancy R., Ret. 1986 Sneed, Thomas E., Ret. 2016 Sortino, Ruth E., Ret. 1992 Stallings, Donald E., Ret. 1990 Startz, Larry L., Ret. 2011 Stein, Clarence R., Ret. 1997 Stoyak, Dolores A., Ret. 1996 Sudonick, Lewis L., Ret. 1994 Summers, Bobby G., Ret. 2004 Swope, Omar K., Ret. 1991 Sysak, Randy K., Ret. 2010 Sytz, William E., Ret. 1992 Sztenderowicz, Mark L., Ret. 2020 Taber, David R., Ret. 2016 Tafoya, Blas J., Ret. 1991 Takacs, John ., Ret. 1992 Taylor, Patricia A., Ret. 2012 Thomas, Carlton F., Ret. 1992 Thomas, Joe V., Ret. 1999 Tobiasz, Wayne J., Ret. 2005 Todd, Don E., Ret. 1996 Tollefson, Kurt., Ret. 1999 Toohy, R. Peter., Ret. 1996 Turner, James D., Ret. 2002 Vanassche, CW., Ret. 1986 Vecera, Billy J., Ret. 1991 Von Bornemann, Ingeborg ., Ret. 1993 Wagoner, Thomas E., Ret. 1999 Weber, John L., Ret. 2006 Whitson, Curtis B., Ret. 2009 Wiley, Lloyd W., Ret. 1994 Willer, Stephen A., Ret. 1999 Woolcock, Patricia L., Ret. 1997 Yocham, Doris R., Ret. 1988

Zahne, Kee ., Ret. 2008 Ziedins, Andrs ., Ret. 2004

Getty

Clancy, Robert N., Ret. 1985 Hinde, Calvin E., Ret. 1988 Thompson, Jimmy E., Ret. 1984 Turner, Robert C., Ret. 1985

Gulf

Ackerman, M Jean., Ret. 1985 Bailey, John S., Ret. 1985 Bednar, Edward L., Ret. 1983 Berry, James G., Ret. 1983 Blaylock, Robert D., Ret. 1985 Bledsoe, James A., Ret. 1985 Blilie, Elizabeth J., Ret. 1981 Chubb, John E., Ret. 1986 Clark, Victor L., Ret. 1986 De Leonibus, Michael ., Ret. 1985 Edwards, Lavetras C., Ret. 1969 Floyd, John W., Ret. 1986 Garvin, Roy D., Ret. 1985 Langella, Henry R., Ret. 1980 Lincoln, Paul R., Ret. 1986 Lucero, Bernard ., Ret. 1985 Mace, Charles E., Ret. 1985 Martin, Richard S., Ret. 1986 Massengale, Wallace E., Ret. 1983 Mc Key, Elmer D., Ret. 1986 Mire, Joseph D., Ret. 1983 Santa Cruz, Robert L., Ret. 1983 Saunders, Charles D., Ret. 1982 Sherman, Doyce P., Ret. 1986 Silvers, Jake T., Ret. 1981 Smith, James E., Ret. 1985 Sorrels, Wayland D., Ret. 1985 Stenberg, Carroll D., Ret. 1985 Waldrum, Bobby J., Ret. 1985 Ward, Bernard P., Ret. 1985 White, Floyd M., Ret. 1985

MolyCorp

Gomez, Abel V., Ret. 2003

Plexco

(No deaths reported)

Tenneco

(No deaths reported)

Texaco

Abraham, Joseph S., Ret. 1989 Acher, Stafford ., Ret. 1990 Aguirre, Carmen ., Ret. 1982 Anderson, Glenn E., Ret. 1988 Andrus, Karl W., Ret. 1991 Arabie, Harris J., Ret. 1992 Ardeneaux, Daniel J., Ret. 1994 Bailey, Charles E., Ret. 1988 Barnes, Elijah ., Ret. 1988 Bass, V O., Ret. 1986 Beaugh, Charles J., Ret. 1984 Beisser, Terry T., Ret. 1999 Bernard, Johnal ., Ret. 1984 Berry, James W., Ret. 1998 Blankenship, Merle G., Ret. 1999 Bowater, Bonnie J., Ret. 1977 Brady, Richard H., Ret. 1983

Brandt, Allen M., Ret. 1994 Breaux, Willie ., Ret. 1988 Burke, Allan L., Ret. 1983 Butler, Anthony W., Ret. 1997 Butler, Oliver J., Ret. 1982 Byrne, Anthony W., Ret. 1986 Cesmat, Louis R., Ret. 1987 Cola, Larry S., Ret. 1990 Cornwall, Raleigh B., Ret. 1998 Currie, William S., Ret. 1986 Dane, Lee R., Ret. 1988 Daniel, Roy C., Ret. 1983 Demkowski, Jeanne E., Ret. 1992 Derouen, Verda R., Ret. 1989 Dettmann, Larry A., Ret. 1995 Domenico, Pauline D., Ret. 1983 Doucet, Patricia C., Ret. 1988 Duplissey, Gareld A., Ret. 1981 Felder, Bruce H., Ret. 1994 Feller, Marvin L., Ret. 1988 Fincher, Clinton L., Ret. 1988 Fisher, Freddie M., Ret. 1993 Fletcher, Faye C., Ret. 1978 Foy, Albert L., Ret. 1984 Fraguela, David R., Ret. 1988 Franke, Robert E., Ret. 1985 Freeman, Ronald G., Ret. 1996 Gay, William T., Ret. 1988 Gethard, Leslie E., Ret. 1985 Golightly, Richard D., Ret. 1990 Goodman, Rodney L., Ret. 1999 Gregory, David C., Ret. 1998 Griffin, Louis P., Ret. 1999 Groll, Kurt R., Ret. 1994 Guidry, Wallace P., Ret. 1986 Hammer, Richard R., Ret. 1988 Hartman, John B., Ret. 1987 Hastings, F., Ret. 1986 Hawes, Sarah F., Ret. 1996 Hawthorne, Billy R., Ret. 1988 Hernandez, Maria H., Ret. 1987 Hesser, Harry B., Ret. 1978 Hessler, Robert W., Ret. 1997 Hicks, Kenneth C., Ret. 1988 Hillendahl, Herbert H., Ret. 1983 Hodge, Darwin C., Ret. 1988 Hyde, James H., Ret. 1992 Isbell, Newman ., Ret. 1995 Jaksch, Marilyn M., Ret. 1986 Janes, Edward F., Ret. 1990 Jensen, Stephen ., Ret. 1985 Johnson, Mary J., Ret. 1981 Johnson, Merrel T., Ret. 1993 Johnson, Nathaniel ., Ret. 1986 Johnson, Oscar A., Ret. 1995 Jolly, Marvin D., Ret. 1989 Jordan, Kelvin C., Ret. 1988 Julius, Walter M., Ret. 1988 Kastner, David C., Ret. 1993 Kelley, W Farrell., Ret. 1987 Kelly, John C., Ret. 1993 Keys, Marian L., Ret. 1997 Koski, Karl A., Ret. 1988 Labit, James R., Ret. 1995 Laroche, Adrien ., Ret. 1987 Lawson, James F., Ret. 1994 Leblanc, Leroy J., Ret. 1993 Lee, Kung You., Ret. 1985 Lenormand, Leander E., Ret. 1999

Licovitch, Anna., Ret. 1993 Lopez, Blas., Ret. 1994 Lorenz, Sidney ., Ret. 1989 Macy, Daniel H., Ret. 1996 Mcallister, Donna E., Ret. 1999 McDougall, Donald S., Ret. 1999 Mcdougall, Leo E., Ret. 1988 McMillian, David W., Ret. 1992 Medley, Willie S., Ret. 1980 Medley, Willie S., Ret. 1980 Morgan, Gene D., Ret. 1983 Movafagian, Mike A., Ret. 1992 Neilson, William E., Ret. 1988 Norby, James H., Ret. 1999 Oliver, Anthony R., Ret. 1988 Olivier, Austin P., Ret. 1986 Owens, Blanche B., Ret. 1987 Parcell, Lloyd J., Ret. 1987 Phillips, William O., Ret. 1993 Pine, Carol L., Ret. 2000 Pirtle, Jack D., Ret. 1982 Pitre, Charles L., Ret. 1993 Porter, Donald F., Ret. 1984 Potts, Clyde A., Ret. 1987 Quinn, Robert C., Ret. 1985 Rambo, Paul L., Ret. 1982 Raquel, Marina., Ret. 1990 Reynolds, Freddie M., Ret. 1998 Reynolds, George R., Ret. 1983 Reynolds, Geraldine F., Ret. 1991 Rich, James R., Ret. 1999 Richards, Robert G., Ret. 1992 Robinson, Marjorie D., Ret. 1999 Rollins, George A., Ret. 1995 Rowton, Richard L., Ret. 1987 Sanders, Burt G., Ret. 1996 Sawyer, H Elizabeth., Ret. 1999 Scales, James B., Ret. 1984 Schaefer, Walter., Ret. 1981 Schrieber, Huey C., Ret. 1988 Schroeder, Raymond E., Ret. 1987 Severson, Floyd H., Ret. 1978 Severson, Floyd H., Ret. 1978 Shea, Jeanne-Marie ., Ret. 2001 Smith, Jake ., Ret. 1985 Solley, Robert ., Ret. 1981 Staley, David R., Ret. 1992 Stewart, Randolph J., Ret. 1988 Swenson, William J., Ret. 1982 Terrebonne, Maurice J., Ret. 1981 Tomlin, Jimmie L., Ret. 2001 Truncale, Anthony C., Ret. 1993 Tuttle, John D., Ret. 1994 Viator, Ordley J., Ret. 1986 Watson, Johnny T., Ret. 1981 Werstiuk, Howard S., Ret. 1983 White, Robert E., Ret. 1977 Whittington, Bauldin Anthony., Ret. 1988 Williams, Wendell S., Ret. 1986 Witte, Arnold C., Ret. 1996

Unocal

Allen, Ernestine W., Ret. 1990 Anderson, William J., Ret. 1984 Bagesse, Virge R., Ret. 1990 Battenfield, William D., Ret. 1992 Brailo, Shirley M., Ret. 1995 Brick, Carl R., Ret. 1996 Brown, Mary K., Ret. 1995

Brown, Ronald R., Ret. 1992 Buhl, Robert F., Ret. 1986 Buob, Frederick J., Ret. 1990 Burns, Margaret J., Ret. 1987 Cantu, Peter., Ret. 1997 Chappelle, Ray L., Ret. 1979 Chiquet, Jack E., Ret. 1985 Clotiaux, D A., Ret. 1983 Coker, Byron L., Ret. 1990 Congelliere, R H., Ret. 1986 Cornell, Harry H., Ret. 1988 Crandall, John D., Ret. 1989 Crouch, Dale ., Ret. 1997 Cruthirds, Gayle H., Ret. 1984 Cullison, William R., Ret. 1997 Danner, Norman L., Ret. 1980 Detlefsen, John W., Ret. 1990 Doone, Edmond ., Ret. 1986 Dysart, Wilson D., Ret. 1986 Fields, Donald L., Ret. 1997 Fountain, James ., Ret. 1997 Garrett, Charles S., Ret. 1995 Grasch, Paul J., Ret. 1993 Hamilton, Donald L., Ret. 1987 Hammett, Leon G., Ret. 1985 Hankins, Jeremiah N., Ret. 1998 Hedger, Jerry D., Ret. 1992 Hendrix, Kay H., Ret. 1986 Herschman, Richard ., Ret. 1995 Holst, Holton L., Ret. 1979 Jackson, Melvin D., Ret. 1989 Kimmey, Archie R., Ret. 2003 Kitchen, Dale E., Ret. 1992 Knasel, James B., Ret. 1990 Kovacs-Figueroa, Carlos ., Ret. 1995 Lane, Prue B., Ret. 1988 Lewis, Clinton C., Ret. 1993 Lipman, Stephen C., Ret. 1997 Love, David L., Ret. 1985 Maddux, Lelen., Ret. 1986 Marion, Larry D., Ret. 2000 Marshall, Clarence R., Ret. 1996 Matson, Robert A., Ret. 1997 McIntyre, Marion A., Ret. 2005 Morris, Florin V., Ret. 1993 Moss, John R., Ret. 2002 Muscio, Harold ., Ret. 1986 Nelms, John P., Ret. 1993 Nikolas, Valentine J., Ret. 1983 Nobbe, Louis B., Ret. 1992 Officer, Joan E., Ret. 1997 O'Reilly, Joseph J., Ret. 1963 Ortell, Raymond F., Ret. 1991 Parham, Gerald E., Ret. 1988 Parmenter, Terry L., Ret. 1981 Parnell, Jackie D., Ret. 1996 Pearson, Floyd E., Ret. 1997 Phillips, Charles W., Ret. 1997 Pichel, George B., Ret. 1986 Pollard, Monty P., Ret. 2005 Pye, Stephen ., Ret. 2002 Sams, Robert J M., Ret. 1994 Scarboro, Donna M., Ret. 1992 Schwartz, Josephine ., Ret. 1991 Scott, Audrey G., Ret. 1986 Shaffer, Lyle E., Ret. 1989 Simpson, Gregory T., Ret. 1992 Smith, E Gale., Ret. 1997 Steliga, Henry ., Ret. 1980

Stockton, Wayne L., Ret. 1998 Taylor, Mary L., Ret. 1989 Turney, Samuel A., Ret. 1986 Walker, Loye G., Ret. 1987 Wells, Charles E., Ret. 1992 Westmoreland, Theodore P., Ret. 1986 Wigiert, Ronald J., Ret. 1977 Woodfin, Jess H., Ret. 1997