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First Quarter 2020 President's Letter

Here's a brief update on CRA developments.

National Meetings

Later this month, CRA leaders will meet to conduct CRA business, make short and long term plans, and discuss our relationship with Chevron Corporation. This will be done at our annual Mid-Year Meeting (MYM) in the San Francisco Bay area. Attendees will include the national officers,



committee chairs, and Area Vice Presidents. If you have any issues you would like discussed, contact your chapter president who can discuss this with your Area Vice President.

Each year, typically in May, we hold our CRA Annual Meeting (AM). This year's AM will be in Denver, May 3-5, and it will be hosted by the Intermountain Area. Delegates to the AM will include the persons mentioned above, plus all chapter presidents. Rank and file CRA members are also welcome to attend. If you are interested, please contact your chapter president for further information. In addition to CRA members, Chevron Corporation personnel also attend. This typically includes a senior executive of Chevron, human resources, and public relations.

The 2021 AM will be hosted by the Southern California Area. That AM is proposed to be on a cruise from Los Angeles to Vancouver. We did this in 2013 and it worked out great. Not only did we have a good turn-out of delegates, but we also had about 80 rank and file members attending. Because this will be a repositioning cruise, the fares will be quite reasonable. We expect this to be one of the lowest cost AMs for the CRA.

The 2022 AM is scheduled to be hosted by the Northwest Area. Specific plans for this AM are still under development. The 2023 AM will be hosted by the North Atlantic Seaboard Area and is scheduled for Baltimore. We expect that there will be opportunities for attendees to do some sight-seeing in Washington DC.

Membership

Membership is the most important issue that faces the CRA. We must always strive to recruit new members and retain our existing members. Unfortunately, CRA membership has been declining for several years. This decline is due to the changing demographics of Chevron's workforce and retiree population, and the evitable changes to the corporation's business operations. Many of our chapters are located where there are no longer Chevron Corporation operations. This restricts those chapters

from receiving new retirees. The ageing of our membership means that there is inevitable attrition. But there are still opportunities for us to explore. One of my objectives when I became President was to move towards establishing "social media" as a way to expand our communications and to encourage both new and continuing members to be part of CRA. One of those ideas was to establish a Facebook page for the CRA. Coincidently, last fall Chevron Corporation made a proposal to include the CRA in their "Workplace" network. That network is basically a Facebook page that applies to Chevron employees. It is firewall-protected and secure from view or postings by non-Chevron employees. Chevron would establish a similar network for CRA members only. Chevron personnel will make a presentation at the upcoming MYM to see if our CRA leadership team is interested in implementing this communication network. I see a side benefit: since Chevron employees use Workplace while employed, there can be a natural transition to CRA's Workplace upon retirement. That, in turn, could lead to a greater percentage of retiring employees joining CRA. Many issues remain and we will keep you informed about this project.

A recent membership success is the strengthening of our west Texas satellite chapter, and its possible transition back to being a regular CRA chapter. The Plains Area Vice President, Lee Johnson, and the North Central Texas chapter Secretary/Treasurer, Pat Branson, set up a special organizing meeting in Midland, Texas on December 14. They had about 25 retirees attending and they invited me. I gave a brief presentation about CRA membership. It was well received and I was able to meet some friendly and enthusiastic volunteers who are interested in reorganizing the west Texas retiree group. Let's keep our fingers crossed and our ongoing support to try to re-establish this chapter.

Herb

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Chevron News Briefs

Chevron Agrees to Acquire Puma Energy (Australia) Holdings Pty Ltd

December 18, 2019 - Chevron Australia Downstream Pty Ltd, a wholly-owned subsidiary of Chevron Corporation, today announced that it has signed a conditional Share Sale Agreement with Puma Energy Asia Pacific B.V. to acquire all shares and equity interests of Puma Energy (Australia) Holdings Pty Ltd for the amount of AU\$425 million.

Chevron Announces \$20 Billion Capital and Exploratory Budget for 2020

December 10, 2019 - Chevron Corporation announced a 2020 organic capital and exploratory spending program of \$20 billion. The 2020 budget supports a robust portfolio of upstream and downstream investments, highlighted by Chevron's world-class Permian Basin position, the

company's major capital project at TCO in Kazakhstan, and an advantaged queue of deep water opportunities in the Gulf of Mexico.

December 12, 2019 - Chevron Corporation announced it has sanctioned the Anchor project in the U.S. Gulf of Mexico. This marks the industry's first deepwater high-pressure development to achieve a final investment decision. Delivery of the new technology, which is capable of handling pressures of 20,000 psi, also enables access to other high-pressure resource opportunities across the Gulf of Mexico for Chevron and the industry.

"This decision reinforces Chevron's commitment to the deepwater asset class," said Jay Johnson, executive vice president, Upstream, Chevron Corporation. "We expect to continue creating value for shareholders by delivering stand-alone development projects and sub-sea tie backs at a competitive cost."

CAN in 2019: A Year in Review...And the Year Ahead

All of us in the Chevron Advocacy Network (CAN) know that advocacy is not something that happens solely behind a computer. Online resources and social media tools are helpful and can greatly supplement our work, but it's the person-to-person interactions that really make our advocacy efforts so successful. In 2019, we once again put this theory into practice, hosting more events and trainings than ever before. CAN chapters around the nation held meet and greets with elected officials and candidates, participated in Champions training sessions, and advocated for policies that facilitate responsible energy development. Our members went above and beyond in their communities to ensure America's energy success story is heard and understood.

That's why at this time of the year, it's good to take stock of a job well done and say "thank you" for your ongoing commitment to CAN. In addition to our "2019 Activity by the Numbers" summary, a few highlights from our whirlwind year have been captured, to the right, to put our CAN work on display. But while we look back, we also look ahead at the year to come.

CAN Champion Trainings

CAN leaders trained more than 100 new CAN Champions in 2019, hosting training sessions in Houston, Pascagoula, AMBU, and Bakersfield. These advocacy trainings equipped CAN members with the right skills and tools to confidently communicate the industry's commitment to environmental safety and the benefits of development. They also gave trainees command of the facts needed to engage on the "hot-button" issues our industry sees today. The CAN network now has over 300 trained Champions and we will be working with our Champions to help them

2019 Activity by the Numbers

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Chevron Advocacy Network

grow our membership by encouraging others to join. This will enable us to provide additional voices in our communities in support of our industry at a time when we need it most.

Advocating for Smart Energy Policies

CAN members participated in multiple events in their home states to show support for oil and natural gas development and educate policy makers on the key role our industry plays in their state. CAN members participated in Louisiana Industry Day, Texas Energy Day, and California Oil Worker's Day. In addition to educating lawmakers, CAN members in California, Texas, and Colorado worked tirelessly to ensure lawmakers heard from industry advocates while deliberating legislation.

CAN + Somos Partnership

The CAN team works hard to ensure that its membership reflects the diversity of Chevron's employees. In 2019, CAN kicked off a partnership with Chevron's Somos employee network. This effort is part of the initiative of the Global Hispanic Outreach and Language Assimilation (HOLA) program, which aims to enhance the connection between Chevron and the Latin American and Hispanic community. The CAN + Somos partnership serves to educate Somos members on key



industry issues, allowing them to be knowledgeable advocates for Chevron in their communities, which helps protect our license to operate.

Looking Ahead

We expect our members to be just as busy in 2020. We are looking forward to advocacy efforts related to ensuring our members participate in elections in their state, providing information about the 2020 census, and informing members of any legislative efforts that seek to support or inhibit our ability to continue to provide reliable, affordable and ever-cleaner energy to our communities and asking them to communicate with their elected representatives.

We're asking CAN members to encourage co-workers, friends and family members to join us in showing your support of our industry. Please encourage others to register by texting CAN to 64122.

Again, the CAN team thanks you for participating in or assisting with a CAN activity this year. Your support and dedication to advocacy means our energy story is told and is making a difference in the lives of American energy consumers. We look forward to working with you all again in 2020!

CAN membership and activities are strictly voluntary. CAN members, including Chevron employees, are not required to participate in CAN's advocacy efforts.

This communication is financed by Chevron U.S.A. Inc.

Featured Articles

Mike Wirth Speaks at the Annual Chevron Graduates Luncheon

In his recent remarks to the Chevron Graduates Luncheon, Chevron Chairman and CEO Mike Wirth was upbeat about the company's future prospects while describing 2019 as a "pretty good but not great year." Wirth spoke to the group during the 55th annual Graduates Luncheon, which brings together retirees living in the San Francisco Bay Area to celebrate the holiday season.

Wirth listed several highlights of the year, including:

- Chevron recorded its second-safest year ever.
- The company acquired the Pasadena (Texas) Refinery, which complements Chevron's manufacturing system.
- Chevron now has four "crown jewels" in its Upstream portfolio. Wirth explained, "Ten years ago, TCO (Tengizchevroil, Chevron's joint venture in Kazakhstan) was the company jewel. Today we have four." In addition to TCO, Wirth listed the company's strong position in the deepwater Gulf of Mexico; the Permian Basin in the Southwest U.S.; and its natural gas assets in Australia, led by the Gorgon and Wheatstone projects. He added that Chevron's Permian Basin production is currently 500,000 barrels per day and will rise by 2023 to between 900,000 to one million barrels per day.
- Chevron gained financial flexibility by selling some Upstream assets that didn't offer significant returns.
- 2019 represented Chevron's 32nd consecutive year of dividend increases. Wirth said, "We also bought back shares. We have the best balance sheet and lowest break-even price versus anybody in the industry. We have work to do but feel good about 2020."
- Chevron's stock recorded a strong year, gaining 13.5 percent as of the day of Wirth's remarks.
- The company continued to reduce its carbon footprint. Wirth stressed the importance of Chevron's environmental responsibility, saying: "Those metrics are included in my compensation agreement and in all of my direct reports."

Factors that impacted Chevron's results

Wirth provided historical perspective on the company's 2019 results, noting that oil prices were down \$6 a barrel from the previous year and natural gas prices were flat, while global production grew about 2.5 percent and the United States remained the world's leading producer, with about 13 million barrels per day of oil and gas. He said Chevron's healthy Upstream portfolio ensures that Chevron is well positioned for future growth. "We have enough (natural gas) for the next 100 years," Wirth noted.

However, Wirth added that there are areas of concern. "The world is politically unsettled and intersects our business," he said. He singled out the current instability in Venezuela, unrest in Hong Kong, trade wars, and global warming initiatives that impact Chevron's operations.

"Global warming is a global concern," said Wirth. He remarked that he spends a lot of personal time on the issue of global warming, including his recent meeting with Pope Francis.

Praise for Chevron Advocacy Network

Wirth expressed his thanks to the retirees for supporting the Chevron Advocacy Network (CAN) and its work on behalf of the company and the energy industry. The Chairman said, "Politics have been 'rough around the edges' this year and our industry continues to be in the cross-hairs of groups and individuals who lack facts. We need CAN to insist decisions be made with real facts. Your voices matter."

Winning in any environment

Looking ahead, Wirth said, "Five years ago, crude sold for \$100 a barrel, whereas today it's about \$60. The world is oversupplied and we can't control prices or demand. We can control our costs and we are positioned to survive -- and I believe you will see a price recovery in 2020."

He left no doubt of the company's ability to win in any environment. He noted that the luncheon occurred on Chevron's 140th anniversary. He explained that "Pacific Coast Oil Company (Chevron's earliest predecessor) was formed in 1879 and successfully drilled the Pico Canyon well. Crude oil was needed to replace whale oil, primarily for lighting, because it was cleaner burning. Its use as transportation fuels would come later."

The company's success at delivering clean, affordable energy is driven by the human energy of its workforce. Wirth said that the company currently employs about 45,000 people.

He praised the company's hiring practices, saying, "We're still seeing excellent results at colleges where we recruit. We have the smartest new hires ever." In a jocular vein, he said, "I'm not sure I could get hired, today. Of course, we can't compete with Amazon or Google with their free lunches and dog daycare."

He added, "By the way, Chevron sent 15 professionals to MIT (Massachusetts Institute of Technology) to get graduate degrees in things like artificial intelligence, all expenses paid. Their job is to return to Chevron and spread the word."

Celebrating the holiday season

The annual luncheon is organized by the Chevron Graduates Committee, an informal group that welcomes all Chevron and legacy company "graduates" and has a simple purpose -- to promote fellowship and celebrate the holiday season. The committee was formed in 1965, and 2019 was the 55th annual holiday luncheon. Chevron's Chairman and CEO is always invited to offer brief remarks on the state of the industry and the company's activities.

The attendees are primarily San Francisco Bay Area residents, but a handful of others invariably come from outside the area to help celebrate. The committee has no formal relationship with CRA, but many of those attending are dues-paying members of the local CRA chapters, which also help the committee promote attendance at the luncheon. In 2019, about 325 people attended, and as one attendee related, "a good time was had by all."

Don Rhodes: Let the Dance Begin

Multi-tasking comes naturally to Gulf Research retiree Don Rhodes.

During his distinguished, 28-year career as a nuclear physicist at Gulf Research, he developed a love of flying. After earning a pilot's license, he bought his first plane – a Cessna 170B. And he took the next step, obtaining the necessary licenses to instruct other pilots in single- and multi-frame planes and instruments.

In 1977, he turned in the Cessna for a 1969 Piper Arrow. When it needed repairs, Don decided to learn more about the workings and eventually passed the mechanics' test, enabling him to work on his own plane.

He continued to be an avid pilot, mechanic and instructor while competing his Gulf career in 1986 and spending the next 22 years as a consultant. But even after that, he continued his avocation.

Today, at 84, he still flies his own 1969 Piper Arrow and continues to provide instrument training for licensed pilots. "I specialize in people who already

have licenses but don't know how to fly in clouds and have no references," Don explained.

He conducts the lessons in other people's planes – "the ones I couldn't afford but like flying in."



Developing a knack for ballroom dancing

While Don retains his enthusiasm for flying, he's added another activity that has grown in six years from a pastime to a profession: ballroom dancing. He'd learned the basics years earlier when he and his wife took a course at a Pittsburgh-area dance school. But in 2014, two years after she died, he decided to take classes on his own at a local Arthur Murray school.

"I considered it a cheap date, moving around the floor with a woman one-third of my age," Don said. "I'd always envied my wife for her singing voice, while I couldn't carry a note. Now here was something I could do pretty well on my own. And it was good exercise, especially when the weather was bad."

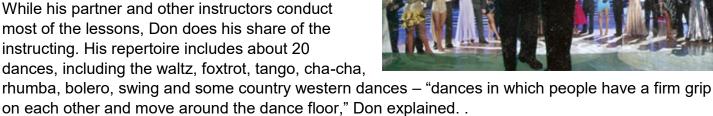
After two years of honing his skills, a Pittsburgh dance studio became available. "By then, I was hooked on the dancing and I decided to give the business a whirl," Don said, explaining his decision to become co-owner with a woman who was already manager of the studio.

most of the lessons, Don does his share of the instructing. His repertoire includes about 20

rhumba, bolero, swing and some country western dances - "dances in which people have a firm grip on each other and move around the dance floor," Don explained. .

"Most of our students are empty nesters, people in their 50s and 60s, a lot of whom have never danced before," Don added. "We also had a class for seniors but didn't get a lot of demand."

In April, Don will encourage a new group to join the dance, when he is the guest speaker at the Gulf Research Center Annuitants Association in Pittsburgh. The featured dance that day will be the swing.



Visitors to Don's Facebook page or to YouTube can see him performing the swing, a dance popular since the 1940s, when Don was growing up.

Retaining fond memories of his career

Don retains fond memories of his Gulf career, which began in 1958 after he received his Bachelor of Science and Masters' degrees from the University of Pittsburgh.

"I originally did mathematical calculations to develop interpretations of well logging," he recalled. "I was later put in charge of the machine that did neutron activation analyses. I also worked on radioactive tracers for use at refineries to analyze the effectiveness of different systems and to test for leaks."

He was also named safety officer in charge of Gulf Research's radiation safety program.

Don retired from Gulf on June 30, 1986, when the company was taken over by Chevron. But he didn't have to move offices when he became an industry consultant, since Chevron donated Gulf Research's offices to the University of Pittsburgh. The offices were made available to start-up companies, including Don's.

Now, more than 30 years later, you're likely to find him in one of his favorite places – a plane, an airline hangar, or a dance floor.

Benefits Corner 1st Quarter 2020

By Bill Dodge, Chair, CRA Benefits Committee

As we enter into the New Year, the CRA Benefits Committee thought it would be helpful for me to summarize significant accomplishments performed by the Committee during 2019. Also, provide feedback on Open Enrollment for the Plan Year 2020, recap important announcements of interest to CRA retirees for 2020 and remind members on several relevant topics.



Summary of significant accomplishments of the CRA Benefits Committee during 2019

- Updated Benefits section of the CRA website including contacts and information in the <u>CRA</u>
 <u>Benefits Guide</u> and <u>Benefits Tips and Helpful Information</u> documents accessible using the
 web links on the CRA Website.
- Encouraged retirees to use toll-free phone numbers posted on the CRA website to at least initially contact the Chevron Human Resources Service Center and/or Via Benefits as appropriate on their benefit issues.
- Continued to inform and educate members on benefits.
- Continued to respond with answers to questions, after performing research, if required.

- Continued to engage with Chevron's Benefits staff on calls and through password secured email correspondence to address retiree issues and arrange for appropriate feedback.
- Continued to manage Verizon and Sprint cellular telephone validation for discount eligibility.
- Continued to prepare quarterly Benefits Corner articles in the Encore publication posted on the CRA website.

Open Enrollment for Plan Year 2020

Open Enrollment for Plan Year 2020 went fairly well – just a few problems, which is great considering 40,000+ retirees. As of December 31, 2019, post-65 medical-eligible retiree and dependent participants completed the third year following transition from Chevron's health care management to Via Benefits, through a healthcare reimbursement arrangement (HRA). Since the overall healthcare transition occurred three years ago, coupled with the majority of plans having an automatic renewal feature, significant issues were not anticipated. The few issues that occurred, some of which were reported by Chevron retirees, are being addressed by Chevron Benefits as part of continuous efforts to improve this process.

> Reminders regarding your HRA Reimbursement and Via Benefits profile:

- With the arrival of the New Year, check to see that the medical/dental bills are being paid and your HRA reimbursement is flowing into your bank account.
- To avoid instances where HRA reimbursement could be stopped during the year, post-65 medical-eligible retirees must either have paid medical/dental premiums from medical plans offered through Via Benefits or Medicare Part B in order to be reimbursed. The surest way to claim reimbursement is to have your Medicare Part B premiums reported to Via Benefits using the November Social Security letter that states your Medicare Part B premiums for the coming year. (This is greater than the maximum reimbursement.) Instructions for filling out your personalized claim form(s) are on the Via Benefits website under Claims and Reimbursement.
- Please update your Via Benefits profile with your new Medicare number since Via Benefits can no longer use your Social Security number beginning in 2020.

> Important announcements and other reminders

- Full transition to the new Chevron BenefitConnect website was completed during 2019.
 Use this website to manage and make decisions about your Chevron health, welfare, and pension benefit plans. (https://mychevronbenefits.ehr.com)
- Social Security Administration announced 1.6 % benefit increase for 2020. (https://www.ssa.gov/cola/)
- Medicare costs at a glance for 2020.
 (https://www.medicare.gov/your-medicare-costs/medicare-costs-at-a-glance)
- The exclusive use of new Medicare cards effective January 1, 2020.
 (https://www.medicare.gov/forms-help-resources/your-medicare-card)

Personal Planning Worksheet – What Your Survivors Will Need to Know

✓ When the time comes, those surviving you may not be ready to make necessary important decisions. One of the best legacies we can leave for our survivors is a clean house and a clear path to all of our attachments. CRA has created a very useful document to record much of what your survivors do need to know. I strongly recommend each of us complete at least part of this document related to accounts and relationships as a gift to your family. It can be found on the CRA Benefits section of the CRA website.

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Encore In Memoriam: July-September 2019

As reported by Chevron during this period

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Schneider, George F., Ret. 1987

Caltex

Dunshee, Grace M., Ret. 1969 Dychko, Dorothy ., Ret. 1982 Mezzanatto, John P., Ret. 2001 Wiggins, Harold R., Ret. 1989

Chevron

Adams, Merrill J., Ret. 1990 Alarcon, Antonio N.., Ret. 2002 Allen, Bill S., Ret. 1983 Alsbrooks, James R., Ret. 1995 Anderson, Harlan D., Ret. 2000 Avila, John ., Ret. 1987 Avila, Peter T., Ret. 2013 Baum, Orval P., Ret. 1981 Bautista, Ruben G., Ret. 2018 Beckley, James M., Ret. 1992 Billy, Lewis., Ret. 2015 Blackman, L A., Ret. 1992 Bosset, Josie M., Ret. 1985 Boydston, Blair D., Ret. 1985 Bradner, Robert D., Ret. 1997 Bruce, Cecil J., Ret. 1981 Butts, Jack W., Ret. 1991 Carrigan, John ., Ret. 2018 Castillo, Mario., Ret. 2003 Cazar, Rosario P., Ret. 1985 Celestino, Pedro D., Ret. 1992 Chessmore, Donald O., Ret. 1985 Cochran, Michael D., Ret. 2003 Collins, Bevelyn D., Ret. 1986 Credeur, Vivian ., Ret. 1999 Cruz, Enrique B., Ret. 1988 Curtis, Robert E., Ret. 2000 Dalton, John ., Ret. 1997 Dart, James O., Ret. 1974 Davis, Michael J., Ret. 2002 Davis, Oscar C., Ret. 2007 Devine, Cathy S., Ret. 2017 Dixon, Robert F., Ret. 1984 Dodd, George F., Ret. 1982 Douglas, T V., Ret. 1985 Douglas, Thomas M., Ret. 1989 Duncan, Michael R., Ret. 2011 Evelyn, John G., Ret. 1978 Fitzgerald, David C., Ret. 2016 Fletcher, William H., Ret. 1996 Franklin, Linda J., Ret. 2015 Frost, Lionel G., Ret. 1986 Gabrich, James L., Ret. 1996 Garcia, Mike ., Ret. 1986 Gentry, Bonnie M., Ret. 2004 Gordon, Henry C., Ret. 1999 Graham, Norman R., Ret. 1995 Graney, Thomas M., Ret. 1996 Hackett, E Charles ., Ret. 1984 Haitsma, Robert W., Ret. 2015 Hamilton, Larry W., Ret. 1988 Harrison, Doris E., Ret. 1993 Haynes, Daniel R., Ret. 2016 Hicks, R E., Ret. 1980

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Gulf

Allen, Aaron R., Ret. 2014 Allen, Norman D., Ret. 1992 Atkinson, Carter E., Ret. 1995 Baker, Doris E., Ret. 1996 Barksdale, David V., Ret. 1997 Bellerjeau, Helen M., Ret. 1981 Bourdier, Roy J., Ret. 1988 Bourgeois, Paul L., Ret. 1982 Bowman, William., Ret. 1985 Boyd, Donald E., Ret. 1977 Branch, Smith E., Ret. 1985 Brantner, Burnece ., Ret. 1983 Bulman, Roger D., Ret. 1996 Burton, Troy D., Ret. 1985 Cain, Henry D., Ret. 2004 Charlie, Richard T., Ret. 1994 Colby, Autumn E., Ret. 1983 Cook, Wilma E., Ret. 1982 Coquyt, Francis J., Ret. 1986 Couch, Sharon A., Ret. 1996 Cromeans, Winfred N., Ret. 1983 Czarnik, Richard J., Ret. 1993 Davis, Samuel E., Ret. 2010 Dawson, Robert W., Ret. 1985 Day, Frank B., Ret. 1988 Demoss, Charles B., Ret. 1986 Dickey, Lonnie G., Ret. 1985 Durbin, John R., Ret. 1992 Eldred, Charles R., Ret. 1996 Emerson, Jimmy F., Ret. 1985 Evans, William V., Ret. 2008 Faries, Kenneth W., Ret. 2008 Farrell, James E., Ret. 1981 Foreman, Kenneth R., Ret. 1992 Fowler, Verna J., Ret. 2007 Frost, Clifford A., Ret. 1986 Gallagher, Thomas A., Ret. 1992 Grantham, Dudley W., Ret. 1971 Gutierrez, Guadalupe., Ret. 1989 Hall, Otto J., Ret. 1992 Hayes, Elton., Ret. 1984 Hetherington, Gorda W., Ret. 1983 Hitt, Paul E., Ret. 1984 Hogan, Howard H., Ret. 1981 Hutson, James N., Ret. 1990 Johnson, Chester A., Ret. 1994 Johnson, James R., Ret. 1985 Jude, Edmund D., Ret. 1986 Kalteyer, Charles F., Ret. 1985 King, John W., Ret. 1992 Koch, Marilyn J., Ret. 1985 Ledingham, Clarence J., Ret. 1994 Ledingham, Clarence J., Ret. 1994 Lewis, Thomas C., Ret. 1985 Long, Clifford R., Ret. 1983 Maida, Yvonne N., Ret. 1991 Massey, Alexander M., Ret. 1983 Mathias, Steven T., Ret. 2016 Mattina, Sam J., Ret. 1983 Mc Caughn, John E., Ret. 1992 Mc Innis, AB., Ret. 1981 McKee, Dean L., Ret. 1994 McKenna, John E., Ret. 1985

McKnight, Phillip K., Ret. 1993 Melancon, Bobbie M., Ret. 1983 Mire, Joseph D., Ret. 1983 Mire, Joseph D., Ret. 1983 Molina, Dionicio M., Ret. 1997 Moody, John E., Ret. 1992 Moseman, Elliott ., Ret. 2004 Murphy, James M., Ret. 1985 Payne, Donald E., Ret. 1990 Perry, Alvin H., Ret. 1992 Power, Michael F., Ret. 1992 Reeves, Gayle W., Ret. 1984 Russell, Jimmie G., Ret. 1982 Sepeda, Lupe O., Ret. 1996 Sharpley, James W., Ret. 1983 Sims, Harold ., Ret. 1986 Snowdowne, Linda J., Ret. 2001 Snowdowne, Linda J., Ret. 2001 Stanton, Clifton D., Ret. 2010 Stinerock, Robert L., Ret. 1983 Strange, Harold O., Ret. 1985 Taylor, Robert N., Ret. 1985 Teale, Arnold E., Ret. 1975 Trump, Robert P., Ret. 1981 Turner, Billy W., Ret. 1996 Turner, Lawrence A., Ret. 1985 Turpinat, James S., Ret. 1996 Viens, Louis J., Ret. 1981 Vincent, Clyde D., Ret. 1986 Ward, Eddie E., Ret. 2008 Weber, Harry K., Ret. 1985 West, Willie T., Ret. 1989 Westrick, Richard H., Ret. 1986 White, William G., Ret. 1992 Wilkerson, Ronald A., Ret. 2004 Wilkinson, Douglas R., Ret. 1990 Wood, Joseph E., Ret. 1994 Young, William B., Ret. 1983

MolyCorp

Boudineer, Wayman F., Ret. 1985 Martinez, Tomas P., Ret. 1999

Plexco

(No deaths reported)

Tenneco

(No deaths reported)

Texaco

Abshire, Michael J., Ret. 2015 Amend, Virginia J., Ret. 1997 Anderson, Freddie F., Ret. 1995 Anderson, Raymond H., Ret. 1992 Antoine, Perry W., Ret. 1977 Arceneaux, James J., Ret. 1987 Bachman, Charles J., Ret. 1989 Baker, Charlie M., Ret. 1982 Baker, Raymond W., Ret. 1987 Barbour, George R., Ret. 1993 Barras, Russell F., Ret. 1983 Bates, John G., Ret. 1986 Bawa, Yemin A., Ret. 1995 Beall, John R., Ret. 1987 Beckwith, Marie I., Ret. 1997 Beeman, Billy I., Ret. 1985 Benbow, Jack A., Ret. 1982 Bevan, Robert S., Ret. 1990 Blankenship, Clytell H., Ret. 1989 Boatman, Virgil L., Ret. 1982 Bodin, Howard J., Ret. 1996 Bolding, John C., Ret. 1985 Booker, Wesley., Ret. 1989 Borders, Roger V., Ret. 1989 Borque, Stephen L., Ret. 1993 Breaux, Lawrence J., Ret. 1992 Briggs, Darlene J., Ret. 1984 Brock, Gwendolyn R., Ret. 1996 Byrd, Neely H., Ret. 1982 Caso, Maureen Q., Ret. 2004 Christopher, K R., Ret. 1981 Churn, Ceylon A., Ret. 1986 Civello, Allan C., Ret. 2005 Clark, Evan R., Ret. 1980 Clark, Regina R., Ret. 1978 Cobble, Harry D., Ret. 1984 Coleman, Harry L., Ret. 1987 Copeland, William., Ret. 1980 Cormier, Carol J., Ret. 2002 Cortez, Johnny ., Ret. 1986 Counihan, Michael J., Ret. 2002 Covington, Kenneth., Ret. 1984 Culotta, Leonard E., Ret. 1988 Danenberg, George B., Ret. 1988 Dell, Donald J., Ret. 1982 Edmison, Jay E., Ret. 1998 Edwards, Gerald E., Ret. 1993 Ermis, Eugene F., Ret. 1989 Fitch, Rita J., Ret. 1994 Folmar, Olin K., Ret. 1988 Forschner, William S., Ret. 1989 Free, O R., Ret. 1986 Freeman, Richard A., Ret. 2002 Frost, Robert E., Ret. 1977 Furto, Frank J., Ret. 1981 Gamsby, Charles C., Ret. 2002 Gillespie, Ronald G., Ret. 1993 Gillooly, Joseph F., Ret. 1973 Golden, Bobbie Jean., Ret. 1995 Goodrich, Thaddeus C., Ret. 1987 Gorski, Delores ., Ret. 1994 Goss, Martha A., Ret. 1997 Gregware, Cecil W., Ret. 1992 Griffin, Gerald C., Ret. 1983 Grissom, James O., Ret. 1989 Gross, Robert C., Ret. 1990 Guinn, Harvey C., Ret. 1986 Hagen, Donald W., Ret. 1990 Hall, Eileen ., Ret. 1986 Hall, George A., Ret. 1991 Hargraves, Harvey M., Ret. 1980 Hart, Robert V., Ret. 1990 Higgs, Curtis O., Ret. 1982 Hooper, James W., Ret. 1986 Houseman, Charles A., Ret. 1984 Howard, Samuel ., Ret. 1990 Howell, Richard G., Ret. 1989 Hunter, Ellen Drew., Ret. 1997 Iannace, Robert S., Ret. 1985 Jarrell, Charles E., Ret. 1981 Jones, Groveen Mae., Ret. 1991 Kaiser, Joseph F., Ret. 1994 Kittrell, Norman G., Ret. 1987 Kytzler, Patsy M., Ret. 1993 Ladoucieur, Lloyd W., Ret. 1997 Landry, Stanley J., Ret. 1982 Laney, Donald G., Ret. 1988 Lavaniegos, Joseph L., Ret. 1996

Laville, Robert R., Ret. 1987 Leak, Robert J., Ret. 1991 Leblanc, Arthur W., Ret. 2003 Lirette, Donald J., Ret. 1987 Litherland, Bruce A., Ret. 1998 Lofton, Thomas E., Ret. 1989 Martin, Phyllis M., Ret. 1987 Matthijetz, Elden A., Ret. 1978 McMahon, Matthew A., Ret. 1995 Menefee, William F., Ret. 1980 Meyer, Laverne., Ret. 1992 Mickey, Howard L., Ret. 1988 Miles, Rita M., Ret. 1993 Milesky, Michael J., Ret. 1979 Miller, Leo F., Ret. 1988 Moylett, John A., Ret. 1996 Muelder, Jan., Ret. 1992 Myrick, Natalie P., Ret. 1995 Newitt, Marion L., Ret. 1985 Noe, B R., Ret. 1988 Noe, Nestor M., Ret. 1951 Odom, James D., Ret. 1994 Perrin, Athanas J., Ret. 1983 Perry, Roland C., Ret. 1985 Pitre, Andrew J., Ret. 1983 Pope, Eugene ., Ret. 1981 Ranalli Sr, Frank V., Ret. 1985 Reed, Jason W., Ret. 1982 Rhodes, Ronald P., Ret. 1989 Rice, D Marvin., Ret. 1994 Richardson, Marvin R., Ret. 1987 Rigler, George L., Ret. 1981 Schlicher, Charles W., Ret. 1990 Schlink, Jay R., Ret. 1989 Sears, Max E., Ret. 1988 Seyfang, Roy Alan., Ret. 1999 Shum, Yick-Mow., Ret. 1999 Smith, James A., Ret. 1999 Snell, John E., Ret. 1987 Splawski, Ralph E., Ret. 1997 Stanley, John H., Ret. 1973 Sticker, Milton D., Ret. 1982 Tankersley, Glen E., Ret. 1989 Tenner, Richard J., Ret. 1985 Thibodeaux, Urgin K., Ret. 1986 Thomas, Karen S., Ret. 1997 Thorne, Gilbert G., Ret. 1985 Tibbitts, Don L., Ret. 1988 Trahan, James O., Ret. 1971 Traynor, John H., Ret. 1982 Trosclair, George L., Ret. 1989 Tucker, J.C., Ret. 1977 Tucker, Robert H., Ret. 1982 Turlak, Floyd J., Ret. 2002 Vogt, Henry R., Ret. 1986 Wagner, Dean E., Ret. 1987 Walcavich, Michael E., Ret. 1999 Watkins, Jean E., Ret. 1995 Watson, Doyle E., Ret. 1987 Webb, Elvis L., Ret. 1985 Webre, Edward C., Ret. 1989 Welch, Haskell E., Ret. 1984 Williams, Edward B., Ret. 1999 Williams, Myrtle M., Ret. 1981 Wilson, Billy D., Ret. 1987 Wilson, Jack ., Ret. 1984 Wisnoski, John L., Ret. 1985 Witcher, Joe D., Ret. 1987 Wolfe, James T., Ret. 1985

Wright, Kenneth J., Ret. 1987 Yench, Daniel A., Ret. 1984

Unocal

Ballard, Kelly H., Ret. 1988 Barrett, Arthur A., Ret. 1992 Berger, Alfred L., Ret. 1995 Bland, Willie J., Ret. 1994 Bloodworth, Harold G., Ret. 1993 Boggs, Thomas R., Ret. 1963 Boyer, Leslie C., Ret. 2001 Broderick, Heber S., Ret. 1986 Broussard, John B., Ret. 1982 Burton, James R., Ret. 2000 Cavalcanti, Adyjair P., Ret. 1997 Chezik, Charles W., Ret. 2010 Christman, Dorothy Arlene., Ret. 1992 Collins, Darol S., Ret. 1985 Cooper, Daniel D., Ret. 1991 Coulter, Charles W., Ret. 1981 Cox, Kenneth R., Ret. 2006 De Zonia, E A., Ret. 1986 Dueck, Norma J., Ret. 1988 Dunham, Clois H., Ret. 1986 Elliott, Donald C., Ret. 1986 Emmons, Charles K., Ret. 1990 Fagan, Arthur W., Ret. 1982 Farleigh, Bill D., Ret. 1974 Finn, William M., Ret. 1984 Fisher, Robert W., Ret. 1997 Giese, Donna., Ret. 1986 Gillespie, John B., Ret. 1998 Gouveia, Frank P., Ret. 1986 Greenwood, Anne L., Ret. 1984 Gromer, Gary L., Ret. 1996 Gustafson, Roy W., Ret. 1965 Guy Jr, Willard J., Ret. 1980 Hall, Alan J., Ret. 1993 Hammerstrom, Ruth E., Ret. 2006 Hobbs, Sherman W., Ret. 1989 Hodgkiss, Richard L., Ret. 1974 Hoskins, Cortez W., Ret. 1992 Israel, Sidney ., Ret. 1971 James, Kenneth D., Ret. 1998 Kaun, Francis H., Ret. 1980 King, Jeffery ., Ret. 1986 Klee, Harvey H., Ret. 1997 Koch, Leroy W., Ret. 1986 Kreps, Roy E., Ret. 1986 Kruesi, Paul R., Ret. 1971 La Boffa, Edward J., Ret. 1978 Landry, Harold L., Ret. 1977 Lannin, Anna L., Ret. 1990 Larsen, Betty J., Ret. 1986 Ledford, Hal., Ret. 1980 Liptow, Donald G., Ret. 1981 Litton, Thomas M., Ret. 2011 Mackey, William J., Ret. 1985 Mager, Jill I., Ret. 1987 McLeod, Jesse B., Ret. 1992 McNece, Jean E., Ret. 1986 Miranda, Alice C., Ret. 1999 Motley, Rodney G., Ret. 1997 Myers, Eugene M., Ret. 1992 Patt, Darrell F., Ret. 1982 Penry, James E., Ret. 1988 Peterson, Richard M., Ret. 1995 Phillips, Margie F., Ret. 1977 Pinder, Janet A., Ret. 1984

Pratt, Rodney D., Ret. 1984 Rael, Fredolin ., Ret. 1985 Ramsey, James E., Ret. 1984 Ratcliff, Lewis S., Ret. 1997 Renfro, Oliver., Ret. 1988 Reyenga, Gerald., Ret. 1980 Richardson Jr, Carl W., Ret. 1980 Robinson, Harold R., Ret. 2000 Rodges, Harold W., Ret. 1996 Roseboro, Leon., Ret. 1981 Ruff, Charles A., Ret. 1988 Rusk, Lyle B., Ret. 1989 Salazar, Oscar A., Ret. 1992 Saris, Berton S., Ret. 1980 Scheetz, Charmaine V., Ret. 1979 Signor, Edward P., Ret. 1996 Smernes, Nick., Ret. 1992 Spaulding, Jack T., Ret. 1985 Sullivan, Wm E., Ret. 1986 Surratt, Alvin R., Ret. 1976 Taylor, Donald W., Ret. 1977 Taylor, James A., Ret. 1972 Tolar, Byron L., Ret. 1997 Turk, John N., Ret. 1986 Turner, Eldridge H., Ret. 1978 Voyda, Jeanette M., Ret. 1993 Walczak, Danuta., Ret. 1992 White, Wendall L., Ret. 1985 Willis, Connie R., Ret. 1992 Wilson, Alexander J., Ret. 1984 Woodruff, Alfred A., Ret. 1992 Wylie, James L., Ret. 1987 Yeager, John C., Ret. 1981 Young, Gerald D Md., Ret. 1995