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Third Quarter 2013

CRA Officers for 2013 – 2014



New CRA President Dennis Dauphin with Treasurer Pat Branson and CRA Secretary MJ Stone

Dauphin elected CRA President

Communications Chair Dennis Dauphin was elected as the new CRA President "aboard ship", as the 2013 Annual Meeting was held both onshore in San Pedro and on the Star Princess cruise ship enroute to Vancouver. CRA Secretary MJ Stone and Treasurer Pat Branson agreed to continue their terms of office. The combination hotel/cruise, a "first ever" for the Chevron Retirees Association, was hosted by the Southern California Area during the period May 6th through May 10th. The weather was very cooperative and the cruise ship provided smooth sailing. Many Delegates chose to remain in the Vancouver area for a little vacationing and sightseeing before returning home. {See AM Cruise article on pages 11 and 12}

President's Letter

I am deeply honored and grateful for the opportunity to serve as the next CRA President for 2013 – 2014. My thanks to Nominations Chairman Ernie Breaux and his Committee for selecting me as the candidate placed in nomination and elected at the 2013 Annual Meeting & Cruise.

As noted in my acceptance speech, one of the first Annual Meetings I ever attended was conducted by Past President Charlie Rhoads. I was impressed with Charlie's amazing knack for an amusing anecdote and quick wit, adding levity to our proceedings whenever the discussions were getting too serious, which, thankfully, wasn't very often. It was a reminder that we are all volunteers, working as a team, to serve our fellow members. Ernie Breaux's tenure as CRA President was clearly marked by his mature and professional approach to everything. I refer to Ernie as our "grandfather," as his guidance was always provided in a kind and considerate manner. Serving under President Vic Revenko was like observing the model of efficiency. Vic has the ability to identify and crystallize a problem



Vic Revenko hands gavel to Dennis Dauphin

or issue, examine the possible solutions, and get the job done through his Officers, Directors, and Committees. My predecessors have set the bar pretty high and I can only hope to do as well and achieve as much. (continued on page 3)

OUR AM KEYNOTE SPEAKER: Chairman John Watson CHAIRMAN AND CEO WATSON HAS LOTS OF GOOD NEWS FOR RETIREES

Members of the Chevron Retirees Association (CRA) were treated to a keynote address by John Watson, Chairman and CEO of Chevron Corporation, at the CRA's annual meeting on May 6 in the Los Angeles area.

After a warm round of applause, he said, "I am delighted to be here tonight and I would like to thank you all for

coming here too. I very much appreciate the work that our retirees do for the company along with their passion and enthusiasm."



CEO & Chairman John S. Watson

He added, "Very quickly, I will give you an insight as to how the company is doing today. Our stock is at an all time high, so the short answer is that we're doing pretty well. Did you notice that, too? Okay, so I get my first applause early."

Pointing to a chart, he continued, "You can see the growth in our business. People around the world want our product. Oil, gas and coal are going to be 80 percent of the world's energy product – even looking out 20 years. What we provide is the energy to give people light, heat, and mobility."

Regarding 2013, he emphasized "We did well with our first quarter earnings. They were well received and a little over \$6 billion. Such returns in our business offer reinvestment. We continue to reinvest money in the business because this is a good industry to invest in if you have the right opportunity."

Watson paused to point to a chart that illustrated the ongoing stock earnings. He emphasized, "This is how our stock has performed over the last five and ten years. We're No. 1 and we're doing quite well relative to the S&P 500. I know many of you are on fixed incomes and are watching your investment portfolio. So holding onto the stock is probably a good outcome."

Executing strategies around the world

Watson also summarized Chevron's strategies, noting that we're trying to grow our upstream business, commercialize our natural gas resources, improve downstream profitability, differentiate performance through technology and invest in renewable energy and efficiency.

These strategies are executed around the globe, chiefly outside of the United States. While many people think of Chevron as an American oil company, 75 percent of its business and earnings come from overseas.

"We are still investing heavily in North America," said Watson. "There is a lot of interest in this country both in Upstream and Downstream." Watson updated retirees on the progress of several U.S. projects:

- Construction continues on Jack/St. Malo in the Gulf of Mexico. The hull sailing from South Korea to Texas for integration with topside modules has arrived. Implementing new technology at Jack/St. Malo will improve recovery and reduce cost.
- Big Foot also is making progress. The hull also sailed from South Korea and has arrived in Texas for topsides module integration.
- In the Downstream, our Pascagoula Base Oil Plant is slated for startup late this year.

Most of our business is overseas now

Watson emphasized that, "We are going to become the industry's biggest liquefied natural gas (LNG) producers, starting with Angola, which is coming on-stream as we speak." The 5.2 million-metric-ton-per-year LNG plant is operated by Angola LNG Limited.

"That's a small project relative to the Gorgon and Wheatstone liquefied gas projects in Australia," noted Watson. "Gorgon is a \$52 billion project and we have 47 percent so that's a big financial commitment. In late 2014, we plan to start up the first train of Gorgon and ship first cargo in early 2015. The Wheatstone project is \$29 billion and our share is about \$20 billion so we're making a very big investment on LNG in Australia. In late 2016 we plan to start up Wheatstone."

Then there are the deepwater projects – with Papa Terra in Brazil scheduled for startup in late 2013 and Jack/St. Malo and Big Foot doing the same next year in the Gulf of Mexico. Altogether, over the next five years some 50 projects – each with a Chevron share exceeding \$250 million – will start-up.

Watson points out "We're really preparing for growth for the very long term. We have projects that take us to the end of this decade and we're also investing for the longer term. We've entered a number of new European countries just in the last three years, including Bulgaria, Lithuania, Poland, Romania and Ukraine, for the shale business. For now, those countries are in the early-stage shale development and will realize little or no production in the near future. We're adding acreage and opportunities, not just in shale gas and liquids, but in the deepwater," said Watson. Such additions will contribute to Chevron's future growth.

He closed by saying, "Thank you for all the help you do in writing letters to your favorite elected leaders on certain subjects. The work you do in advocating is important for us."

President's Letter - (continued from Page 1)

UNDAUNTED: An Annual Meeting & Cruise

When AVP Herb Farrington announced his plans for an Annual Meeting aboard a cruise ship, he was met with open jaws and incredulous looks on incredulous faces. What? Is he serious? Undaunted, Herb and his committees undertook a multitude of tasks and arrangements to make it happen. Herb illustrated the cost-savings potential versus the standard, land-based hotel meeting. The regular AM schedule needed amending, as the banquet was placed first instead of last. Likewise, our Corporate guests and executives made their presentations earlier than usual at the Crowne Plaza in San Pedro before we boarded the Star Princess cruise ship. Our AM business sessions were all held aboard the cruise ship, including the election and the new president's Planning Session. In the "off hours," we all enjoyed the entertainment and amenities of the cruise ship, to include individual groups scheduling cocktail parties and get-togethers. Congratulations, Herb! You and your committees were committed to "outside the box" thinking and put on a very memorable event.

KEYNOTE SPEAKER: CEO John Watson

For the fourth consecutive year, we have had the distinct honor of Chevron's Chairman of the Board and Chief Executive Officer, John Watson, delivering the keynote address at the Monday evening banquet. In addition to the keynote address, Mr. Watson has always been gracious in posing for photos and presenting the annual Public Service Awards (PSA) and other CRA service awards. It is very gratifying to know that our CRA has such a strong relationship with the Chevron CEO and key executives. Our twenty-five year veteran Encore editor. Walt Roessing, was on hand to capture the highlights of the Keynote speech.

A NEW ADMINISTRATION: Welcoming newcomers

We are very fortunate to have our CRA Secretary, MJ Stone and our CRA Treasurer, Pat Branson, stay on

Pat Ketcham, MJ Stone, Mike Elgie

for another term giving us the benefit of their knowledge and experience for another year. Outgoing CRA President Vic Revenko will assume the Nominating Committee Chair from Past President

Ernie Breaux, who now assumes the Membership post. We welcome some new Committee Chairs effective July 1st. Kathleen Henschel is coming aboard as our new Planning & Research Chair, replacing

the outgoing **Mike Elgie**. **Frank Coe** will be taking



Glenn Ewan, Kathleen Henschel, Frank Coe

over the **Communications Chair** while bringing in **Glenn Ewan** to take the reins of the **Demographics Chair** behind him. With regard to

our Area Vice Presidents, we are delighted to welcome some new faces. **Mike Elgie** will be the new AVP for **Northern California** replacing **Bill Mather**; **Pat Ketcham** will take the **AVP – Gulf Coast** from outgoing **James Mouille'**; **George Treibel** will succeed **Glenn Dutton** as the AVP for **South Texas** and **MJ Stone** will be performing "double duty" by also becoming the **Unaffiliated AVP** for the departing **Chris Lardge**. Welcome aboard! I look forward to working with all of you.

OUR CHAPTER PRESIDENTS: The cog of the wheel

A hearty welcome to our new Chapter Presidents; we are indeed grateful that you have stepped forward to serve! Welcome to:

Paul Skakun, Hill Country; Randy Albers, South Bay; Michael Ryan, Texas Retirees Club of Houston; Gwen Scott, South Joaquin Valley, Bill Schultz, Marin Chapter; and Ron Morosetti, San Diego. We also want to recognize Ms Kaye

Wordsetti, Gair Die

Kaye Horschler

Horschler, who merged her Permian Basin
Chapter with the West Texas/New Mexico Chapter become the Vice-Chapter under admirable qualities



Ron Irving



Paul Skakun, Randy Albers, Michael Ryan

rather than lose the members. Kaye has President of the **West Texas/New Mexico Walter Baker**. Kaye certainly demonstrated her of leadership in keeping our CRA strong. And, a Ron Irving, Southern Nevada Chapter, as he

attended his very first Annual Meeting this year. We hope to see many Chapter Presidents attending the 2014 Annual Meeting in Tulsa, OK. Thank you all for your service!

GOALS & ASPIRATIONS: A new term

big "Welcome" to Chapter President

We are truly fortunate to have an organization such as the CRA that represents the interests of all retirees and their families and to have the financial support of Chevron Corporation. The CRA has evolved over the years to encompass many legacy companies, which has caused it to change with the times. My plan is to build on the successes of my predecessors, provide continuity for the programs that are ongoing, and initiate programs for the good of the CRA and its membership. As I enter my term as CRA President, one of my key goals is to continue to ramp up our communication efforts using the new technologies and getting more members involved. I especially wish to remain in close contact with our Area Vice Presidents and Chapter Presidents. Perhaps my bias as the former Communications Chair is showing, but I have learned that communications "forms the bond" that we seek to achieve. With Chevron's consent and mentoring, we have achieved 24/7 access management of the website. This has allowed us to post important announcements on the "homepage" as they become available, to keep our Benefits News in the forefront, provide links to Company news, provide access to each issue of Encore, notice of Chapter Meetings and CRA events...it's a long list. The information and news available there should encourage everyone to visit the CRA website often (www.chevronretirees.org).

OUR RETIREE DEMOGRAPHICS: Where we are today

Our organization has been visited by the changed corporate environment, the relocation and re-sizing of its assets, and the consequential effect on our retiree population. We took an important step earlier with the creation of a CRA 2020 Committee to plan our future within this changed environment. This effort needs ongoing support; we need to continue to invite retirees to join an established Chapter, the Unaffiliated Chapter or a Social Group to offset our foreseeable membership declines. This requires a concerted effort to contact potential retiree members via phone, written letters, or electronic mail to stimulate growth in our organization. I would encourage all of us to share "what works" with regard in having new retirees join the CRA. Much of the feedback we have received in the past indicates that a personal phone call to a fellow retiree seems to generate the most success in acquiring a new member.

GETTING INVOLVED: Inviting new faces

I am encouraging our Committee Chairs to expand their reach by getting our members added to their Committees and involved in their projects and studies. What better way to find new leaders and prepare them for leadership roles? I have been very encouraged by the uptick in the number of Personal Experience Records (PER) and Leadership Experience Records (LER) that have been submitted to outgoing Nominations Committee Chairman Ernie Breaux in recent weeks. This will create a valuable pool of talent to draw from and provide continuity, which we so earnestly seek. It provides new insights, new ideas and a fresh look at old

issues and, equally important, it just may demonstrate that joining a CRA Committee is not an overly burdensome demand on one's leisure hours.

THE NEXT STEPS: Planning & Organizing

Now that another CRA Annual Meeting is in the history books, we begin anew in this fiscal year by outlining the tasks and projects for our Committees. This will set the stage for what we hope to accomplish, working as a team, in the next twelve months. We challenge ourselves to put our goals and ideas into action.

In closing, I wish to thank everyone for giving me this opportunity to serve the CRA as the new president. With your support and dedication to advocating for our retirees, we will have a banner year.

With Best Regards,

Dennis Dauphin 1614 Girvan Court, Ocean Springs, MS 39564 oceansprings1@cableone.net; 228-875-7268

HIGHLIGHTS OF THE 2013 CRA ANNUAL MEETING

Every spring – following the CRA's Annual Meeting – Secretary Maree (MJ) Stone produces an outstanding overview of that very important working conference. Based on the May 6-9, 2013 conference, there are many "major points and action items" discussed by attendees. Segments of the meeting were conducted during two days at a hotel in San Pedro, California, and two days aboard the Star Princess cruise ship sailing to Vancouver.

CRA SECRETARY MJ STONE: Major points:

Organization: The CRA presently is comprised of 87 chapters (85 U.S., 2 Canadian) in 10 regional areas with 12 new chapter presidents, six of whom attended. Our Unaffiliated Area encompasses those retirees who do not reside near an established chapter. Nine Directors currently fulfill more than one role in the Association.

<u>Annual Meeting Attendance:</u> 61 Directors attended, with 9 represented by alternates and 3 by proxy. Others attending: 55 spouse/guests of Directors, 39 members—at-large and 33 spouse/guests of atlarge members. Attending, too, were Walt Roessing, the Encore Managing Editor and Corporate executives making presentations.

<u>SECRETARY ACTION ITEMS:</u> Distribute Annual Meeting Minutes (major points/action items) via email. Hard copy provided to Directors without Internet access.

- Revise CRA Roster and post on website July 1. Also, revise PP&M and History to reflect appropriate additions/changes and distribute revised pages as PDF via email.
- Upon revision, issue Annual Meeting Host Guide to future host committees.
- Revise "The CRA and You" document as appropriate.

CRA TREASURER PAT BRANSON: Major points

- 11,271 dues-paying members as of 5/1/13.
- Company's annual contribution for 2012-13 fiscal year received: \$125K.
- Submit dues no later than June 30, 2013 for current fiscal year; required to advise Chevron of total membership.
- In order to remain a non-profit 501(c) 4, all CRA chapters required to have Employer Identification Number (EIN). Annually a 990N "postcard" must be filed which can be found at www.irs.gov. If not filed for 3 years, the non-profit status could be lost.

TREASURER ACTION ITEMS

- Coordinate audit for period January-June of 2012-13 fiscal year in the third quarter. Report findings at Mid-Year Meeting (MYM) January 2014
- Advise Directors when mileage rate changes.
- Continue working with AVPs in getting chapters to apply for EIN.
- Provide monthly reports to Officers and AVPs of dues-paid status by chapters for February-April 2014 timeframe.

BUDGET AND FINANCE BILL SCHULTZ: Major points

- CRA in good financial condition and will end 2012-13 fiscal year with surplus.
- Operating expense lower than budget projections; Annual Meeting expense influenced by the number attending.
- Chevron funds 80 percent of CRA expenses; management steadfastly supports the CRA.
- Operating costs in proposed budget expected to be about the same as current year except for the Mid-Year Meeting; there is an expected increase in the room rates.

BUDGET & FINANCE ACTION ITEMS

- Assist Treasurer with the audit to be conducted in 3rd Quarter.
- Conduct risk assessment to determine an appropriate amount of money to be maintained in the Association's financial instruments.
- Review and, if appropriate, recommend changes to the meeting reimbursement policy to make more attractive to Directors to bring their spouse.

COMMUNICATIONS DENNIS DAUPHIN: Major points

- CRA website now fully operational under CRA administrators and volunteers thanks to the conversion from HTML to CMA. Technical Support provided monthly via liaison with Chevron. Site maintenance costs are responsibility of CRA.
- Recent website enhancement includes panel expansions on the home page, larger fonts, and greater color contrasts.
- E-mail communications. Based on a recent CRA Customer Survey: About three-fourth of respondents aware of Encore. Of those about half read on regular basis. Over half of those who visit the website read Encore.
- Less than half of respondents visit CRA website regularly; of those who do, about half feel their needs/interests are regularly addressed.

COMMUNICATIONS ACTION ITEMS

- 1. Continue to enhance electronic communications and monitor usage of CRA website and adjust content as appropriate.
- <u>2.</u> Continue to encourage chapters to support email communications including participation in the CRA Email roster.
- <u>3.</u> Encourage chapters to provide articles for Encore that highlight retirees volunteering in the community.

PLANNING AND RESEARCH MIKE ELGIE: Major points

- Future Annual Meeting rotation of locations was reviewed and finalized. A motion was seconded, unanimously made to accept the Northwest/US Alaska Area as host for 2016 Annual Meeting.
- Chapter aging, declining membership and costs are issues needed to be reviewed by each area to ensure schedule is feasible beyond 2016. Consideration of areas other than Northern California/Hawaii to host the Annual Meeting on a less than 10-year cycle will be undertaken.
- A review was undertaken to evaluate various options to maximize membership such as the 5-year reduced price utilized by the Unaffiliated Area, a "life time" membership concept, first year free, etc. with the intent of complementing chapter solicitation efforts.

NOMINATING ERNIE BREAUX: Major Points

- Introduced were the CRA's newly elected Area VPs. They are Mike Elgie, Northern California/Hawaii; George Treibel, South Texas; and Pat Ketcham, Gulf Coast.
- It was emphasized that MORE people willing to step forward and commit to a leadership role because the future of CRA depends on experienced and willing members to serve.
- A "snapshot" of the succession plan candidates indicated that four of the key positions at the leadership level – SECRETARY, TREASURER, BUDGET AND FINANCE, and PUBLIC AFFAIRS – do not presently have a designated replacement candidate. The same issue exists with the Area VP positions. Candidates are needed for half the areas – Canadian, Northwest/US Alaska, Southern California, Midwest, North Atlantic Seaboard or Unaffiliated.

ACTION ITEMS

- 1. Continue to encourage members to complete the PER and LER forms and commit to a leadership role.
- 2. Develop a succession chart for CRA leadership positions.

Benefits Corner

By Al Horan, Chair, CRA Benefits Committee

Chevron Grants a Pension Supplementation Increase

We are extremely pleased and very thankful to Chevron for granting a Pension Supplementation increase,



Al Horan, Benefits

which was effective on May 1, 2013. The increase is equal to 15 percent of the eligible pension with a minimum monthly increase of \$25. It applies to most pensioners of the Chevron Retirement Plan who were not eligible to elect a lump sum settlement but who were eligible to elect Chevron Medical Plan retiree coverage when their pension commenced. Next, pension payments must have commenced before January 1, 2013. Approximately 8,000 retirees qualify for the increase. For any questions, please contact the Chevron Human Resources (HR) Service Center at 1-888-825-5247 (610-669-8535 outside the U.S.) between the hours of 6 a.m. and 5 p.m., PT, Monday through Friday.

In addition to sharing information about the Pension Supplementation at our Annual Meeting, Chevron also advised that Open Enrollment for their Medical Plans for 2014 will take place between October 14 and 25, 2013.

1,200 Members in CRA Dental Program

At the Annual Meeting we also learned that CRA's Dental Program has approximately 1,200 enrolled members. They represent about 9 percent of our dues-paying membership. From time-to-time, members have expressed a desire to enroll in the Dental Program. Unfortunately, at this time, the Program is open only to new dues-paying members or members who currently have dental coverage through a different program and who wish to change to the CRA Program.

We also were informed that 106 policies have been issued under CRA's Auto and Home Insurance Program. These policies cover auto, home, mobile home and similar risks. Approximately 50 percent of the policies were issued in Texas, Oklahoma, Connecticut and New York. This Program is available to all dues-paying members.

You may enroll at any time. For quotes and information, please contact MetLife at 1-877-491-5089 between the hours of 8 a.m. and 10 p.m., ET, Monday through Friday and Saturday between the hours of 9 a.m. and 4 p.m., ET.

Healthcare Insurance Required

As we draw closer to January 1, 2014 – and the implementation of the mandate that all U.S. citizens and legal aliens carry healthcare insurance – I hear our members express concern about what the future holds for them. It is my understanding that under the Health Care Reform Act, the mandate applies to active workers, retirees and anyone else who is a citizen or legal alien.

Generally, coverage is to be made available to active employees through their employers. Everyone else will be able to purchase coverage through a State or Federal Exchange, an insurance company or a former employer where coverage is made available, e.g. retirees.

In the case of anyone covered by Medicare or Medicaid, I understand they are not required to purchase additional insurance since these programs satisfy the mandate. In the case of Chevron retirees who are not covered by Medicare, they will be required to purchase healthcare coverage through Chevron (assuming they are eligible), an Exchange, an insurance carrier or other acceptable method, e.g. spouse's employer, Medicaid (if eligible), etc.

Failure to comply may result in a fine that is expected to be: 2014 - \$285; 2015 -\$975 or 2016 - \$2,085. Compliance will be monitored by the IRS through reporting of coverage by the provider.

A forecast of 60,000 fewer physicians by 2015

With the health insurance mandate, approximately 30 million individuals will have medical insurance for the first time. This group represents about 9 percent of the population. That number of individuals should place a strain on an already taxed medical care system. Moreover, the Association of American Medical Colleges forecasts that by 2015 there will be 60,000 fewer physicians than needed. This situation could be further exacerbated if Congress decides not to continue the temporary higher reimbursement fee schedule for providers of medical care to Medicare participants.

If the temporary schedule is not continued, Medicare fees will be cut by 27 percent. If that cut takes place, the American Medical Association expects to see more physicians limit the number of Medicare patients seen by them. In some cases, we may even see some physicians elect to leave the profession rather than accept the changes, e.g. "baby boomer" doctors.

Possible added strain on Medicare system

As we can quickly see, the changes in the number of insured individuals and the potential cut in Medicare allowable fees will place additional strains on an already taxed medical system. Depending upon demographics – and a whole host of other factors – some communities may be affected more than others. In the longer term, "ObamaCare" is hoping to achieve a greater balance between supply and demand by fostering preventative care and accountable care. Through accountable care, it is expected that medical providers will work together to deliver comprehensive and continuous care, e.g., eliminate the need for duplicate testing, employ remote monitoring of patients, etc.

Because of the degree of uncertainty that exists in the short term, if possible I would strongly urge you to consider remaining with your current medical provider. If this is not possible I would encourage you to visit either Medicare's website, www.medicare.gov., or United Healthcare's website, www.myuhc.com to find other providers. Alternatively, Medicare can be contacted by phone at 1-800-633-4227 at any time (they are there 24/7) while UHC can be reached by phone at 1-800-654-0079 between the hours of 8 a.m. and 8 p.m., at All Time Zones, Monday through Friday.

I hope you will find this information to be helpful and perhaps it will help to clear up any questions or misunderstanding about what will happen in 2014.

Al Horan, Benefits Chair, Phone: 972-964-1787 Email: awhoran@verizon.net.

Public Service Awards 2013: Joe Graham and Jim Braden

Among the highlights of the CRA's 2013 Annual Meeting in Los Angeles was the presentation of the Public Service Awards. The two honored individuals are Joe Graham, a member of the Texaco Retirees Club of Delaware Valley, and Jim Braden, nominated by the Puget Sound Chapter in Washington State. Both men received their awards from Chevron Chairman John Watson. Each winner and a guest had their travel expenses paid by Chevron, which included airfare and hotel stay at the Annual Meeting. Each recipient also received a \$5,000 check to be given to a non-profit organization of their choice.

Individual awards are given each year to those CRA members who (1) promote the welfare of their community, (2) have received public recognition and awareness of the activity and (3) are known and recognized as individuals associated by Chevron for their public service activities. The activity or activities being recognized should be completed or continued within the most recent 18 months.



Joe & Mary Graham

Joe Graham

Graham's Company career covered 38 years at a refining location in Westville, New Jersey, owned by Texaco, then Coastal Corp and El Paso Energy. With Texaco, he served as head operator, an instrumentation technician, and as plant supervisor when Texaco sold the plant in 1985. Additionally, he spent four years in the Navy, has a bachelor's degree from Thomas Edison State College and for the past ten years has been a substitute teacher at the local junior high school.

Long active in his community, his principal cause for the last 14 years has been "The Abilities Center of

New Jersey." The center is a 501(c)3 non-profit that determines abilities of people with physical and intellectual disabilities who seek employment either within the community or a sheltered workshop. Graham, by the way, gave his award check to Susan Perron, the Abilities Center Director.

Graham has conducted training sessions at the Center that encompasses bus safety for commuters, blood pathogen and forklift safety plus cafeteria and bathroom etiquette. The goal is determining what skills a participant might have and then match those abilities with either in-house employment at the Center or within the community.

By the way, for 12 years Joe has also performed as Santa Claus at the Abilities Center Holiday Party.

Jim Braden

A 1965 graduate in Civil Engineering from Washington State University, Braden was hired in the same year with Standard Oil of California at the Richmond Refinery. He subsequently worked at the 555 Market Street Building in downtown San Francisco where his objective was to get a California Civil License in offshore drilling rig design. Next stops were at Oak Point, Louisiana's Chevron Chemical additives facility; Operations Manager at Perth Amboy/New Jersey Refinery; the Technical Manager on the team that analyzed Chevron's presence in the Northeast at Franklin, Kentucky; and Vice President and Plant Manager of Kentucky Agricultural Energy Corporation's (Chevron's) alcohol plant. He retired in 1999 as Services Manager in the Richmond Refinery.



Jim & Carolyn Braden

"I am a member of the Chevron Retirees Associations in the Bay Area's East Bay and Contra Costa chapters," says Braden. I have stayed with those because I spent most of my career in the Bay Area and know so many Chevron retirees there. I represented Chevron at a 4H convention February 18 in

Olympic, Washington where I met Ray Airone. Ray was the one who suggested I send in an "individual nomination" for my volunteer work. I did that because the organization I was helping could definitely use the prize money if selected."

Braden retired in 1999 and he and his wife, Carolyn, moved home to the Puget Sound area in 2001 after a few years of heavy involvement in volunteering in the West Contra Costa County Area. The Braden Family settled in Fox Island, which is located in southern Puget Sound west of Tacoma. Since moving there, Braden has become very involved in politics, referring to his activity as one of "Public Service and Public Awareness."

For example, he points out that "In the Spring of 2011 I volunteered to serve as chair of the newly created Bylaws Committee of the Fox Island Community and Recreation Association (FICRA). That committee undertook to rewrite the Bylaws of FICRA and its parent organization FICRA Building Trust (Trust). The Trust is a 501.c.3 Washington non-profit corporation and FICRA is a 501.c.7 Washington non-profit corporation.

"In investigating the background of the two organizations I discovered there were several mistakes made in the past regarding title to the properties owned by the Trust. The Committee secured pro-bono legal assistance and corrected the titles to the two properties. I was asked by the 2011 administration to run for President of FICRA and the Board of Directors of the Trust. I was unanimously elected to both positions in March 2012 and am also currently Secretary of the Trust."

As President of FICRA, he developed procedures and process for FICRA (and the trust) to streamline its operations. For example, he developed a new organization to work and report to the Board, improved the process for advertising and conducting Board meetings, created an ex-officio Youth Board of Directors, and developed a project test form to get key information on proposed projects.

BRIEF HISTORY OF PUBLIC SERVICE AWARD PROGRAM

At the request of Encore, the following historical background of the Public Service Awards program was provided by Skip Rhodes. He, of course, is the Chair of the CRA Public Affairs Committee. Skip explains, "The program was started in 2004 by the CRA and their request for award dollars was made to Chevron in 2004. I was Manager, Global Contributions and Programs, when the CRA came to Chevron to ask for the award. I was re-associated with the program when I became Chair of the CRA Public Affairs Committee in 2007."

He emphasizes that a very significant change in the Program has been the increase granted by Chevron in 2012 of the Award amount. It was increased from the original \$1,000 to \$5,000.

Following are names of the seven non-winning 2013 nominees:

Jim Conard – Chevron Texaco Gulf Retirees Club of Atlanta.

David Glenn – Hill Country Chapter.

Ray Kanarick - Chevron Texaco Retirees Puget Sound Chapter.

Al Loeb – South San Joaquin Chapter.

Mike Metcalf – Contra Costa Chapter.

Jim Presten - Chevron Texaco Retirees Puget Sound Chapter.

Jim Robertson – Metropolitan Houston Chapter.

CHEVRON HONORS CLAY McELROY LEGACY WITH COLLEGE DONATION

In mid-January, Chevron Vice President Shariq Yosufzai honored Clay McElroy with the following letter: Dear Clay: "We at Chevron were both proud and moved in reading the recent story regarding your 100th birthday (April 10, 2013) and legacy with our Company. We congratulate and thank you for all you did for Chevron, as well as all you continue to do through the Hill Country Chapter of the Chevron Retirees Association.



L to R: David Johnson, Larry Oliver, Dr. Zhan Li, Steve Woodhead

"We noted in the story that you are an alumnus of St. Mary's College, having received your degree there in 1934. St. Mary's is an important school in our community and one of our partner schools with respect to college recruiting. Therefore, to honor your milestone service to Chevron and your alumni status, we would like to make a \$10,000 donation to the St. Mary's Business School in your honor.

"To celebrate your legacy, and the donation in your honor, a Chevron executive would present the check to university officials on your behalf at a future event. We would also be pleased to work with the university to provide you with a commemorative keepsake of the event."

On March 2 – prior to a basketball game between rivals St. Mary's and Santa Clara – the presentation of a check for \$10,000 was made to the St. Mary's Business School. It was accepted by Dr. Zhan Li, Dean of the St. Mary's School of Economics and Business Administration. The presentation concluded with all attendees singing "Happy Birthday to Clay."

Other St. Mary's participants were David Johnson, president of the Alumni Association; Ron Turner, Director of Development and Lisa Moore, Assistant Vice President for Development. Chevron participants at the reception were Steve Woodhead, Manager of University Affairs, and Larry Oliver, General Manager Real Estate and Business Services (SMC 2000 MBA), who presented the check.

McElroy was personally unable to attend from his home in New Braunfels in Central Texas but was presented with a photo montage and framed documents as well as a videotape of the event. The announcement of the donation resulted in a chorus of cheers from the audience.

2013 Annual Meeting & Cruise

This year's Annual Meeting and Cruise was a great success. We had a record attendance of 216 persons at the combined events, and we established several firsts for the Annual Meeting.

Thank You

First of all, I would like to thank our Host Committee members: Carl Brick, Don Kay, Randy Albers, Gwen Scott, Martin Saldivar, Patsy

CFCU CFCU terroffcung (B0-232-241)

Martin Saldivar and CFCU Representatives

Collins, Bill Hicks, Phil Stone, Jane Koopmans. I also want to thank other



Patsy Collins, Margie Hicks, Anita Farrington

Southern California members who assisted us at Crowne Plaza: Anita Farrington, Katie Kay, Margie Hicks, Dick Heiser, Melissa Albers, Marianne Stone. Our Host Committee also received assistance from CRA members from other Areas: Mike Elgie (Northern California), John Adams (Vancouver), Kim Fisher (Vancouver), and Corrie

Barker (Big Sun - Florida).

Crowne Plaza & Star Princess

This year's meeting began at the Crowne Plaza – L.A. Harbor on May 6. In addition to the Registration Desk and Hospitality Room, we had four Area meetings held that afternoon. The evening event began with the

formal Reception and was followed by the CRA Banquet. We were again fortunate to have John Watson, Chevron CEO, be our keynote speaker.

The following morning, May 7, we held the half-day CRA business meeting at the Crowne Plaza. Various CRA officers, Chevron Corporation staff, and insurance company representatives made presentations. We then took shuttles to the nearby Star Princess. The next day, we held our usual day long CRA Business Session on the Star Princess. The following morning we held the President's Planning Session onboard the ship. This completed the usual CRA Annual Meeting requirements. However, we held several other special events onboard (see "Firsts" below).

Cost Savings

One of the reasons for suggesting the Cruise was to save costs for the CRA Annual Meeting. In addition, this particular cruise was a "repositioning cruise" which provided us with very attractive rates. At this time, we project that we will be about \$14,000 under Budget for this year's meeting. That would make this year's meeting the lowest cost Annual Meeting in the last five years.

At Large Members

The Cruise was designed as a way to attract attendance by "At Large Members". Prior Annual Meetings have had negligible attendance by these members. The 2013 meeting attracted 81 At Large Members and spouses. We hope that future Annual Meetings will attract our "At Large" members.

Firsts

There were a number of "firsts" at this year's meeting.

- Past meetings have usually been at an airport hotel, this year's Cruise changed that.
- We obtained group discounts for shuttles and hotels in L.A. and Vancouver.
- Several special events took place for the first time:
 - o Spouses and At Large Members invited to the CRA continental breakfast at the Crowne Plaza,
 - o Group parties and a Trivia Game,
 - Two financial education seminars.

Dozens of prizes were given to attendees at these events, at no cost to the CRA. All Delegates were given a Cruise cap and many received Cruise sweatshirts. All of this was possible due to obtaining Cruise sponsors who contributed generously. Our Platinum Sponsor was the Chevron Federal Credit Union. Gold Sponsors were: Liberty Home Solutions, Valentine Capital, and Cline Cellars. Cooke Wealth Management was our Silver Sponsor. We thank these sponsors for their support.

It was a lot of work, but a rewarding experience to host the 2013 Annual Meeting. We hope that our lead in trying new things for the Annual Meeting will give others the freedom to be innovative in planning future meetings.

Herb Farrington

2013 Annual Meeting & Cruise Chairman Southern California Area Vice President

ENCORE EDITOR:

Walt Roessing wlroessing@cs.com 619.697.9702

COMMUNICATIONS CHAIRMAN:

Frank Coe fcoe@usa.net 281.565.9813

The Chevron Retirees Association is not a subsidiary of Chevron Corporation but an independent organization of retired employees of Chevron or its predecessor companies.

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Encore In Memoriam: January-March 2013

As reported by Chevron during this period

Amoseas

(No deaths reported)

Caltex

Flatley, Francis Xavier., Ret. 1988 Keyzer, Willem., Ret. 1986 Neary, John T., Ret. 1997

Chevron

Adams, Edward E., Ret. 1985 Adams, Phillip W., Ret. 1981 Altman, Josephine ., Ret. 1983 Amend, William E., Ret. 1985 Anderson, J.M., Ret. 1985 Anderson, K R., Ret. 1981 Aucoin, C J., Ret. 1990 Baca, Leroy G., Ret. 1994 Baldo, Columbus ., Ret. 1976 Barlow, J.P., Ret. 1983 Bermudez, Susan L., Ret. 2006 Berroteran, Jack., Ret. 2011 Betzel, Ruth L., Ret. 1977 Blevins, Theodore R., Ret. 1990 Bourgo, AB., Ret. 1985 Brandenburg, W H., Ret. 1975 Breen, Donald P., Ret. 1991 Brubaker, E W., Ret. 1984 Campbell, A., Ret. 1986 Campbell, T E., Ret. 1992 Carpenter, Charles E., Ret. 2001 Carrasco, Rudolph P., Ret. 1989 Carroll, Kathryn M., Ret. 1980 Carver, Donald .. Ret. 2004 Chai, Elaine E., Ret. 2011 Chamberlin, Aubrey A., Ret. 1984 Colaianni, B W., Ret. 1985 Cooper, Loren L., Ret. 1984 Crispen, Durward R., Ret. 1992 Crompton, Gerald B., Ret. 1992 Crowell, Ruth., Ret. 2004 Curran, Edith F., Ret. 1986 Curtis, Jack H., Ret. 1986 Davis, Charles D., Ret. 1995 Deane, Armond B., Ret. 1973 Debolt, Richard R., Ret. 1986 DeGraaf, Jacob ., Ret. 1985 Denison, Jr., Frank E., Ret. 1986 Durkin, Jr., Edward P., Ret. 1999 Edo, Dominic P., Ret. 1985 Facer, Hugh E., Ret. 1985 Ferrarini, Margie A., Ret. 2013 Foster, James I., Ret. 1990 France, Robert E., Ret. 1978 Garrison, Paul Q., Ret. 1991 Gates, Frank S., Ret. 1983 Gibbons, HE., Ret. 1980 Girard, Cecil M., Ret. 1979 Graner, Wyman W., Ret. 1992 Guidry, Jr., George J., Ret. 1990 Haas, Merlin A., Ret. 1992 Haffner, Robert L., Ret. 1990 Hall, Lamar E., Ret. 1986 Halverson, RT., Ret. 1985 Hatcher, William G., Ret. 1981

Hather, Donald F., Ret. 1966 Henry, C E., Ret. 1985 Herb, R R., Ret. 1979 Hess, Joe W., Ret. 1990 Hill, Blanche ., Ret. 2004 Hofmann, Elwyn C., Ret. 1986 Holding, Terrence B., Ret. 1986 Hoover, B C., Ret. 1980 Hopper, Gertie ., Ret. 2004 Hopson, Jewel G., Ret. 2004 Howard, W A., Ret. 1986 Howell, Joe C., Ret. 1986 Hummell, Edward E., Ret. 1998 Hunnicutt, Leland W., Ret. 1984 Hyer, D M., Ret. 1981 Jackson, Howard C., Ret. 1985 Jogis, Heino., Ret. 1986 Keenan, K F., Ret. 1986 Keller, Peter A., Ret. 1984 Kellogg, Donald F., Ret. 1986 Kiesler, Thomas C., Ret. 1989 Killian, Bonnie J., Ret. 1980 King, Frederick D., Ret. 2006 Klammer, Carrie P., Ret. 2005 Kraft, Maureen M., Ret. 1999 Kramer, William D., Ret. 1983 Landis, Ronald T., Ret. 1994 Larcom, Earl N., Ret. 1986 Lebeau, David C., Ret. 2004 Leschak, Linda A., Ret. 2002 Lionnet, Leonard P., Ret. 2004 Lockett, Gordon M., Ret. 2007 Long, George E., Ret. 1985 Loy, Wilma F., Ret. 1993 Maddaleni, Rose ., Ret. 2004 Magers, Jr., Roy V., Ret. 1992 Martinez, Joseph N., Ret. 1997 McCoy, Donald L., Ret. 1996 McCulloch, Ken P., Ret. 1982 McCullough, Peter C., Ret. 1986 McGregor, G R., Ret. 1986 McHenry, Frank S., Ret. 1984 McKay, Robert K., Ret. 1983 McKinley, Myron E., Ret. 1984 Membrere, Elza E., Ret. 2000 Merkle, Guenter ., Ret. 1997 Mitchell, Ernest R., Ret. 1985 Miyasato, John S., Ret. 1985 Morales, Rene., Ret. 2000 Moseley, T.C., Ret. 1984 Newberg, Peter L., Ret. 1973 Niemants, Marion L., Ret. 1974 Nordheim, Jr., William W., Ret. 1982 Novak, J S., Ret. 1980 Novoa, Arnold F., Ret. 1992 Pagan, Ivan D., Ret. 1992 Parry, Jr., Harry O., Ret. 1992 Parsons, Timothy ., Ret. 2008 Peacock, Charles F., Ret. 1973 Pelton, William L., Ret. 1992 Perry, William D., Ret. 1977 Pizani, P A., Ret. 1986 Porter, Tom R., Ret. 1986

Reese, Ralph R., Ret. 1981

Richardson, Wallace L., Ret. 1986 Rink, Edmund G., Ret. 1977 Sanchez, Donna., Ret. 2004 Sander, HE., Ret. 1984 Schutzler, Jr., Ferdinand M., Ret. 1988 Schwind, Robert B., Ret. 2012 Segura, Sr., Arthur., Ret. 1986 Smith, Ronald C., Ret. 1992 Spellmann, Richard A., Ret. 1986 Stevens, L R., Ret. 1983 Stone, Robert ., Ret. 1977 Swenson, Robert E., Ret. 1990 Thomas, Clark L., Ret. 1981 Thomas, E.L., Ret. 1985 Thomas, John M., Ret. 1990 Thomas, Warren L., Ret. 1973 Trent, Carl R., Ret. 1967 Trude, Arthur L., Ret. 1978 Tuck, Kenneth D., Ret. 1995 Vineyard, Jack K., Ret. 1971 Vodegel, HH., Ret. 1979 Walters, Norman E., Ret. 1979 Warner, Fred G., Ret. 1990 Washington, Langston A., Ret. 1998 West, James M., Ret. 1985 Westover, M J., Ret. 1981 Winters, JD., Ret. 1981 Wong, James F., Ret. 1992 Young, Russell L., Ret. 1975

Getty

Asher, Albert L., Ret. 1985 Barton, Alan L., Ret. 1997 Bradford, Clarence R., Ret. 1986 Brown, Bert O., Ret. 1986 Deininger, Alwin J., Ret. 1985 Dotson, Earnest R., Ret. 1988 Elrod, A L., Ret. 1989 Ford, Bernard D., Ret. 1984 Garrett, Alfred G., Ret. 1981 Gibbs, Louis E., Ret. 1991 Hall, Eleanor R., Ret. 1985 Hansen, Warren A., Ret. 1982 Hiebert, Dean C., Ret. 1988 Holzinger, Roy F., Ret. 1983 Kiramidjian, Vahram., Ret. 1984 Logan, Ralph E., Ret. 1986 Lopez, Robert A., Ret. 2002 Maas, Piet., Ret. 1986 Ornelas, Alexander D., Ret. 2001 Piper, Jimmie E., Ret. 1986 Pottios, Harry., Ret. 1983 Rasberry, Jr., Clarence J., Ret. 1992 Rhodes, Robert W., Ret. 1982 Robison, Coleman R., Ret. 2003 Schuppert, Richard R., Ret. 1984 Spicer, Lillian V., Ret. 1979 Szeto, Korah H., Ret. 1981 Tintinger, Donald R., Ret. 1985 Tooker, Hugh L., Ret. 1992 Vorhees, Barbara A., Ret. 1995 Wagner, Jr., Frederick J., Ret. 1985 Waldrop, Jr., Ray., Ret. 1986 Weathers, Ellis ., Ret. 1982

Wilusz, Alfred M., Ret. 1985 Zakutansky, John ., Ret. 1985

Gulf

Adams, Otis W., Ret. 1973 Agan, Jackie B., Ret. 1992 Avo. Lois M., Ret. 1979 Barksdale, Jr., Charles B., Ret. 1986 Barnes, Cleveland ., Ret. 1981 Barrett, Floyd L., Ret. 1986 Bennett, Orie F., Ret. 1983 Bock, Emily B., Ret. 1978 Bowles, William T., Ret. 1992 Bryant, Robert E., Ret. 1983 Carter, Jesse J., Ret. 1999 Chapman, Edward E., Ret. 1991 Charles, Raymond O., Ret. 1982 Chelko, Michael S., Ret. 1982 Clayman, Homer F., Ret. 1980 Cormican, Robert H., Ret. 1981 Delarosa, Romeo S., Ret. 1996 Denning, Jimmy., Ret. 1983 Dolce, Sam., Ret. 1975 Dorsey, Robert L., Ret. 1979 Downey, William P., Ret. 1985 Drinkwater, William H., Ret. 1983 Duvall, James L., Ret. 1983 Evans, Leo A., Ret. 1976 Fisher, James J., Ret. 1985 Fuller, Lawrence L., Ret. 1983 Gault, Drexel W., Ret. 1988 Grove, Duane S., Ret. 1978 Guillot, Larry J., Ret. 1992 Haber, Homer P., Ret. 1966 Hall, Harold A., Ret. 1985 Hall, Juanita B., Ret. 1983 Hamilton, Rita M., Ret. 1982 Hamm, Henry C., Ret. 1986 Heaney, Charles R., Ret. 1978 Hebert, Anthony V., Ret. 1977 Hebert, Theodore ., Ret. 1985 Herman, Gerald J., Ret. 1994 Herrin, Jr., Scott B., Ret. 1983 Holstead, Thomas R., Ret. 1981 Ingham, Thomas L., Ret. 1982 Jackson, Ross E., Ret. 1983 Jankowski, Joe., Ret. 1978 Jensen, Patrick E., Ret. 1986 Joffrion, Oscar M., Ret. 1980 Johnston, Elwood E., Ret. 1981 Kraft, Merle W., Ret. 1980 Lampton, Madelyn A., Ret. 1981 Landy, Paul C., Ret. 1989 Lange, Kenneth G., Ret. 1983 Lemaire, Robert A., Ret. 2011 Lindsey, Willie D., Ret. 1989 Livo, George O., Ret. 1977 Londow, Joseph E., Ret. 1985 Luton, Jesse P., Ret. 1984 Marczak, Jr., Joseph S., Ret. 1986 Matte, Gervais., Ret. 1987 Matthews, Jr., Sammy J., Ret. 1989 Mayeaux, Myron J., Ret. 2001 McGee, Robert E., Ret. 1980 McLaurin, Daniel W., Ret. 2000 McLendon, Jr., John F., Ret. 1989 Meyer, William A., Ret. 1983 Mills, Jim C., Ret. 1982 Moore, Audie ., Ret. 1976

Morris, Billie R., Ret. 1983 Mulligan, John., Ret. 1983 Murphy, John D., Ret. 1983 Myers, Jr., Marvin E., Ret. 1983 Nice, Morrison G., Ret. 1981 Oder, Jr., Edward G., Ret. 1990 Orbin, Florence M., Ret. 1986 Outlaw, Henry H., Ret. 1981 Passmore, Robert B., Ret. 1996 Penrod, Melvin ., Ret. 1980 Perry, Robert A., Ret. 1989 Pierce, Tommy P., Ret. 1982 Pinnaro, Romeo ., Ret. 1985 Randall, Bobby L., Ret. 1987 Rathbun, Diana M., Ret. 2005 Reese, Shirley I., Ret. 1986 Rentz, Arthur M., Ret. 1983 Richmond, Earl M., Ret. 1989 Riley, Eva M., Ret. 1983 Roger, J D., Ret. 1987 Roth, Eleanor B., Ret. 1985 Rothmann, Royce C., Ret. 1983 Schwing, Robert J., Ret. 1978 Sellers, Fraude L., Ret. 1974 Singletary, Charles E., Ret. 1979 Singleton, Robert D., Ret. 1996 Skolnick, Herbert ., Ret. 1982 Smith, John L., Ret. 1983 Steele, Edward C., Ret. 1983 Stinson, Robert L., Ret. 1986 Stuart, Francis X., Ret. 1999 Stumbaugh, Edwin D., Ret. 1973 Swanson, Ernest ., Ret. 1985 Taylor, Cornelius N., Ret. 1982 Thacker, Jon M., Ret. 1983 Thomas, John E., Ret. 1981 Tobias, Samuel C., Ret. 1992 Villhauer, Edward F., Ret. 1981 Wagner, Dean P., Ret. 1983 Walker, III, John W., Ret. 2003 Wall, Billy J., Ret. 1985 Warrick, Louis J., Ret. 1984 Waxler, Allen D., Ret. 1987 Weiford, Jack S., Ret. 1985 Williams, John R., Ret. 1981 Wilson, Eugene C., Ret. 1986 Winkler, Bernadette J., Ret. 2001 Zola, Dorothy M., Ret. 1985

MolyCorp

(No deaths reported)

Tenneco

(No deaths reported)

Texaco

Abraham, O Coshy., Ret. 1995 Alexander, Marvin E., Ret. 1985 Angle, Jay B., Ret. 1990 Arceneaux, Gerald F., Ret. 1987 Askew, Buford B., Ret. 1978 Austin, Jack A., Ret. 1989 Barclay, Clyde D., Ret. 1986 Bayoun, Abdel R., Ret. 1994 Beakey, James W., Ret. 1993 Bean, William S., Ret. 1983 Beard, Laurence F., Ret. 1989 Birchett, Hugh T., Ret. 1981 Blakslee, Fred J., Ret. 1981

Blank, Cecil W., Ret. 1983 Braden, James E., Ret. 1981 Brubaker, Merle W., Ret. 1985 Burnett, Donald F., Ret. 1981 Burris, J T., Ret. 1982 Bushnell, Daniel .. Ret. 1975 Butcher, Charles P., Ret. 1987 Camerera, Nolia., Ret. 1971 Campbell, Richard R., Ret. 1994 Campbell, George B., Ret. 1978 Caples, James L., Ret. 1989 Carmichael, James D., Ret. 1982 Catlett, Eldon R., Ret. 1993 Chanove, Jr., George H., Ret. 1994 Chatagnier, Medelton P., Ret. 1978 Coghlan, Charles A., Ret. 1975 Cooper, Hazel E., Ret. 1970 Cox, Earl B., Ret. 1994 Cramer, Harry P., Ret. 1986 Cummins, William H., Ret. 1995 Dafferner, Darvin A., Ret. 1984 Delisio, Patricia F., Ret. 1987 Dement, Melvin F., Ret. 1982 Deslatte, Wilton J., Ret. 1987 Dooty, Robert J., Ret. 1986 Dore, William J., Ret. 1981 Downs, Michael B., Ret. 1989 Doxey, Jr., John A., Ret. 1989 Ducote, Stanley J., Ret. 1982 Dupre, Timothy J., Ret. 2008 Duveau, Betty J., Ret. 1984 Elliott, Jr., John C., Ret. 1986 Ensminger, Robert A., Ret. 1977 Fitts, Charles T., Ret. 1976 Fontaine, Marc Francis., Ret. 1993 Foreman, Herbert P., Ret. 1981 Fowler, Walter A., Ret. 1979 George, LaVelle ., Ret. 1989 Gibbens, James H., Ret. 1980 Gill, Raymond J., Ret. 1985 Gill, Ruth M., Ret. 1979 Gillander, Edward R., Ret. 1989 Glass, Floyd A., Ret. 1977 Guerra, Raul R., Ret. 1981 Gutierrez, Baltazar ., Ret. 1981 Hamilton, William F., Ret. 1972 Hammer, Edward O., Ret. 1984 Harrelson, Buck D., Ret. 1989 Hebert, Malcolm J., Ret. 1995 Hebert, Jr., Henry W., Ret. 1983 Henry, Dean R., Ret. 1986 Hoofnagle, Willard M., Ret. 1987 Hoskin, Richard R., Ret. 1999 Hynes, Desmond J., Ret. 1987 Jackson, Dean C., Ret. 1997 Jacobs, Andrew., Ret. 1975 Jensenius, Donald K., Ret. 1979 Johnson, Marilyn M., Ret. 1987 Johnson, John E., Ret. 2002 Johnson, Jr., William E., Ret. 1985 Kantor, Reva., Ret. 1977 Kazlauskas, Jr., Charles F., Ret. 1989 Ko, Lily K., Ret. 1982 Kreuz, Kenneth L., Ret. 1986 Krisher, Wayne H., Ret. 1986 Leblanc, Morris J., Ret. 1987 Leboeuf, Carl J., Ret. 1990 Lopez, Merlin J., Ret. 1984 Louviere, Melvin G., Ret. 1997

Lukanich, Jack R., Ret. 1991 Macca, John P., Ret. 1990 Magowan, John W., Ret. 1977 Marlow, Stanley L., Ret. 1977 Massey, Charles R., Ret. 1992 Mattson, Paul R., Ret. 1981 Matula, Francis L., Ret. 1989 Maxwell, Mercedes V., Ret. 1999 McDermott, Marjorie C., Ret. 1985 McGranahan, Donald R., Ret. 1989 McRoberts, Robert R., Ret. 1993 Miller, James ., Ret. 2012 Mo, Kwan ., Ret. 1992 Murphy, Dolphine ., Ret. 1983 Needham, Virginia G., Ret. 1993 Nuttall, Jr., Roy H., Ret. 1983 O'Brien, Henry M., Ret. 1999 Osburn, Prentice E., Ret. 1985 Palestrini, Francis J., Ret. 1983 Parrish, Garold L., Ret. 1992 Patterson, William C., Ret. 1988 Peacock, O L., Ret. 1983 Pearson, Douglas D., Ret. 1977 Peary, Regina T., Ret. 1988 Peltier, Andrew J., Ret. 1982 Perring, Robert B., Ret. 1979 Phillips, Jr., William H., Ret. 1994 Pierce, Henry L., Ret. 1979 Pointer, Omer T., Ret. 1993 Pratt, Charles L., Ret. 1991 Randall, Marvin E., Ret. 1994 Ricks, Jr., Cecil S., Ret. 1985 Ritter, Ralph R., Ret. 1981 Robertson, John F., Ret. 1994 Robinson, J.M., Ret. 1969 Roccaforte, Carlo., Ret. 1984 Saurer, Paul A., Ret. 1986 Schariter, Pauline M., Ret. 1980 Sequeira, Jr., Avilino., Ret. 1994 Sessoms, Hiram J., Ret. 1980 Shelton, Jr., Charles E., Ret. 1989 Simpson, Thomas E., Ret. 1989 Sirgo, Jr., Manuel A., Ret. 1987 Slaughter, Ted H., Ret. 1987 Smith, Charles D., Ret. 1984 Smith, Wanda., Ret. 1982 Soileau, LR., Ret. 1982 Soth, Forrest C., Ret. 1980 Steele, Rodrick D., Ret. 1979 Stewart, Vernon C., Ret. 1982 Stroman, Jr., Chartis M., Ret. 1985 Strube, Erlin L., Ret. 1980 Sullivan, Robert W., Ret. 1979 Sykes, James C., Ret. 1989 Terrebonne, Woodrow J., Ret. 1975 Theriot, Clinton J., Ret. 1989 Tietje, Jr., Emil H., Ret. 1982 Togna, Albert D., Ret. 1982 Turley, Bobby H., Ret. 1988 Turner, Harvey G., Ret. 1988 Valigura, Milton H., Ret. 1994 Vergenal, Robert J., Ret. 1997 Waggoner, Donald R., Ret. 1985 Wallace, John L., Ret. 1997 Weaver, Stanley E., Ret. 1987 Wells, Bernadine F., Ret. 1977 Westbrook, Carolee N., Ret. 1986 Wies, John P., Ret. 1987 Willing, Clara A., Ret. 1993

Wilson, Billy R., Ret. 1992 Wolf, Frederick R., Ret. 1987 Zeretzke, Edward A., Ret. 1981 Ziccardi, Elizabeth Gail., Ret. 1993

Unocal Abel, James C., Ret. 1983 Bahr, Arlo G., Ret. 1984 Beavers, James D., Ret. 1985 Berwick, John E., Ret. 1990 Bouck, Beulah., Ret. 1984 Bourgeois, Harry ., Ret. 1973 Bowles, William H., Ret. 1992 Brewer, Mickey D., Ret. 1990 Brown, Grosvenor C., Ret. 1986 Butler, Thomas E., Ret. 1988 Caldas, Vincent J., Ret. 1991 Caldwell, James W., Ret. 1984 Cardinal, John R., Ret. 1990 Caybut, John F., Ret. 1997 Clark, Myron L., Ret. 1988 Cofer, Jr., Homer V., Ret. 1966 Conrey, Oliver F., Ret. 1992 Cook, William D., Ret. 1978 Coon, James C., Ret. 1995 Daly, Helen F., Ret. 1984 Davis, Jr., Reece G., Ret. 1983 Denton, Larry F., Ret. 1993 Dunham, Sr., Leroy A., Ret. 1986 Earp, Stephen W., Ret. 1995 Falterman, Darnell ., Ret. 1986 Fogg, Raymond L., Ret. 1986 Fyock, William A., Ret. 1985 Garrett, John T., Ret. 1994 Gautreaux, Webblee ., Ret. 1993 Gedge, George D., Ret. 1977 Gerdon, Wayne L., Ret. 1986 Glasgow, Beulah M., Ret. 1978 Griswold, Robert B., Ret. 1966 Haltiwanger, Leslie D., Ret. 1978 Hawthorne, Cecil R., Ret. 1983 Holmes, Arthur J., Ret. 1985 Howard, Warren S., Ret. 1998 Howard, Frederick G., Ret. 1985 Jones, John R., Ret. 1986 Keith, Dale D., Ret. 1992 King, Carnis V., Ret. 1981 Kozoman, R L., Ret. 1986 Ledet, Kerragen C., Ret. 1986 Loetterle, John H., Ret. 1992 Lubbers, Larry J., Ret. 1997 McArtor, Billy D., Ret. 1970 McGee, William G., Ret. 1975 McKinney, Charles E., Ret. 1971 Miller, Gerald J., Ret. 1966 Mlekoday, Shirley M., Ret. 1974 Moran, Billy G., Ret. 1982 Nanini, Fred., Ret. 1986 Nowinski, James E., Ret. 1996 Nuss, Vernon Harold., Ret. 1986 Olaes, Guillermo A., Ret. 1992 Orsi, Gino ., Ret. 1988 Pala, Jr., Andrew D., Ret. 1977 Pearson, James T., Ret. 1997 Poplin, James E., Ret. 1992 Potter, Cora J., Ret. 1990 Ramsey, James W., Ret. 1976 Rawls, Jimmy T., Ret. 1986 Scheffels, G C., Ret. 1986

Seese, Glenn R., Ret. 1992 Sheil, Martin J., Ret. 1988 Simmons, Fred J., Ret. 1977 Smith, Thomas H., Ret. 1992 Smith, Gerould H., Ret. 1984 Strack, Louise E., Ret. 1983 Streetman, Roy L., Ret. 1988 Sullivan, Richard M., Ret. 1994 Sutedja, Jandi ., Ret. 1997 Sweet, Jerold L., Ret. 1993 Tackitt, Helyn A., Ret. 1984 Tomsic, Clarence P., Ret. 1966 Townsend, Frank B., Ret. 1993 Ullersberger, F., Ret. 1991 Watson, Richard H., Ret. 1965 Wilson, Auvy J., Ret. 1985 Wilson, Bette M., Ret. 1986 Woertz, Byron B., Ret. 1978 York, Eric K., Ret. 1986